



The Challenges of a More Effective and Essential Service Delivery and Sustainable Development in Palestine:

What are the Options?







Challenges

Local Government Units:

- **Territorial Fragmentation, Movement and Access Restrictions**
(Areas A,B & C, East Jerusalem and Gaza)
- **Insufficient Financial Resources and Allocation of Resources**
(LGU revenues less than 5 percent of GDP/ predictability of transfers / deviation between planned and executed budgets)
- **Sovereignty and Legitimacy, Cohesion**
(Political Participation, Responsiveness)
- **Administrative Urban-Rural divide, fragmented LGU landscape**
(Spatial and development planning, Capacity gap)



Service Delivery and SDGs

SDG 11 - what	SDG 16 – how
 <p>11 SUSTAINABLE CITIES AND COMMUNITIES</p>	 <p>16 PEACE AND JUSTICE</p>
<p>Make cities and human settlements inclusive, safe, resilient and sustainable Support positive economic, social and environmental links between urban, per-urban and rural areas by strengthening national and regional development planning</p>	<p>Develop effective, accountable and transparent institutions at all levels Ensure responsive, inclusive, participatory and representative decision-making at all levels</p>

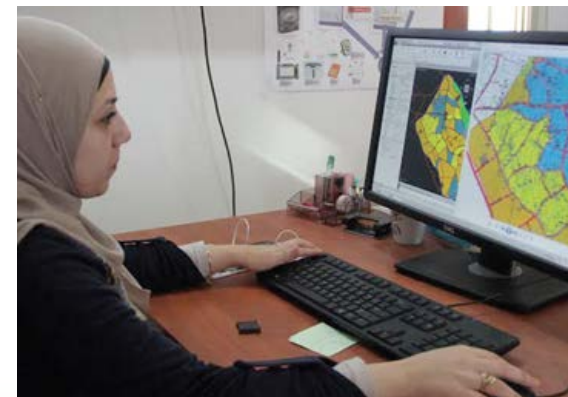
- **National Policy Agenda and Sector Strategies**
- **Shrinking ODA commitments**



Potential Avenues & Options: Planning Reform

More strategic orientation towards human development and more cohesive and integrated planning systems

- **Strategic Development and Investment Plans:** Development planning linked to budgeting, community participation, SDIPs better linked to spatial plans, Coordination horizontally and vertically. Unified methodology.
- **Spatial Data Infrastructure:** Standards for data collection and data sharing amongst relevant institutions
- **Big Data** (e.g. GeoMOLG)





Potential Avenues & Options: Citizen-State Relations

Stronger Responsiveness and Improved Accountability

- **Democratic legitimation, Transparency, Citizen Engagement and Closed Feedback loops**
- **Readable Budgets**
- **Dooz and Social Media to enhance responsiveness**
(337.000 likes, 1.000.000 visits, citizen journalism and dialogue)





Potential Avenues & Options: Resources

Match financial needs with predictable sources and incentivize performance

- **Increase own source-revenues**
By-laws, trust and willingness to pay, enforcement
- **Make transfers more predictable**
Horizontal equilization and shared taxes
- **Property Tax**
Collection base and collection efficiency
- **Access to finance and conditional grants incl. maintenance**
(MDLF and e.g. MDP, LGSIP, lending)



Potential Avenues & Options: Developmental Approach

Utilize good practices in Palestine and closer link investments with policy objectives

- **Institutionalizing and Up-Scaling**
Developmental approach rather than individual interventions
- **Linking policy objectives with resources**
Align funding with policy objectives
- **Utilize performance based approaches and intermediary agencies**
MDLF, MDP, donor coordination and alignment



Thank you!