Economic and Social Commission for Western Asia





United Nations Development Account project on promoting renewable energy investments for climate change mitigation and sustainable development

Case Study on Policy Reforms to Promote Renewable Energy in the United Arab Emirates **Economic and Social Commission for Western Asia**

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United Nations publication issued by ESCWA, United Nations House, Riad El Solh Square, P.O. Box: 11-8575, Beirut, Lebanon.

Website: www.unescwa.org.

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Preface

This case study report was prepared for the Energy Section of the Economic and Social Commission for Western Asia (UN ESCWA) Sustainable Development Policies Division within the framework of the United Nations Development Account (UNDA) project on Promoting Renewable Energy (RE) Investments for Climate Change Mitigation and Sustainable Development. The project focused on capacity building for policymakers and project developers in order to promote investments in RE projects. The project was led by the UN Social Commission for Western Asia (UN ESCWA) and implemented in partnership with the United Nations Economic Commission for Europe (UNECE).

The UNDA project included case studies on the experience of RE policy reforms in selected countries from each of the two Regional Commissions (RCs). A total of eight countries were targeted (four from each RC): Jordan, Lebanon, Morocco and UAE from the UN ESCWA Member states, and Serbia, Ukraine, Kazakhstan and Georgia from UN-ECE Member States.

The present report covers the case study for the United Arab Emirates (UAE) and was prepared by Mr. Toufic Mezher (PhD), a professor at the Masdar Institute, Abu Dhabi, United Arab Emirates (UAE), taught courses in Sustainable Development, Technology Strategy, Microeconomics, and Management Science, and published several papers related to the development of RE in the GCC. The following experts helped review and finalize the document: Gurbuz Gonul, Senior Programme Officer - Regions at the International Renewable Energy Agency (IRENA) and member of the UNDA advisory board; Radia Sedaoui, Chief, Energy Section and Mongi Bida, First Economic Affairs Officer (SDPD/UN ESCWA in Beirut).

Executive summary

Introduction

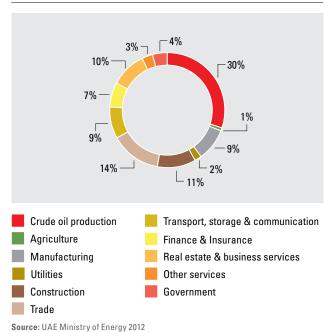
The journey to renewable energy in the United Arab Emirates (UAE) started in 2006 in Abu Dhabi when the Government announced the creation of the Masdar Initiative, the first renewable energy firm of its kind in the region. In addition, land near Abu Dhabi airport was allocated to build Masdar City, the first sustainable city in the world, powered by renewable energy. The Masdar Initiative was part of the Abu Dhabi 2030 Vision to diversify the economy. This report details renewable energy policy reforms that are taking place.

Country brief

The UAE has a total area of 83,600 km² and is composed of seven emirates. Abu Dhabi is the largest with an area of 67,340 km² and contains all the oil and gas reserves. Dubai is next and is considered to be the economic centre.

The other remaining emirates are Fujairah, Ajman, Ras Al Khaimah, Sharjah and Umm al-Quwain. The population in 2013 totalled 9.35 million and had tripled since 2000 – when it had only been 3.03 million – due





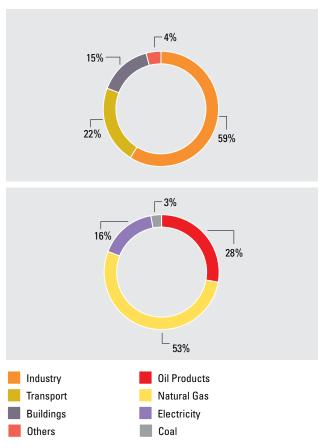
to the economic growth of the country during that period. It is expected that population growth will continue to grow for the next 20–30 years. Figure 1 shows the economic profile of UAE in 2010. The contribution of the hydrocarbon sector was only 30% compared to other sectors.

Energy-sector characteristics

UAE is one of the major hydrocarbon reserve-holders and exporters. In 2015, its oil reserves were 97,800 million barrels and gas reserves were 6.1 tril¬lion m³.

UAE ranked the eighth largest oil producer at 3.902 million barrels per day and 14th gas producer at 5.4 billion standard cubic feet per day (bscf/d). Figure 2 shows the energy consumption by sector and fuel inputs in 2013. The total final energy consumption was 48,833 kilotons of oil equivalent (ktoe).

Figure 4: Total final energy consumption by sector and fuel inputs



Source: IEA (International Energy Agency), Economic and Energy Data of UAE, 2016.

Total electricity consumption in UAE was 111,528 GWh in 2014. Figure 3 shows the share of electricity generation in each utility in 2014.

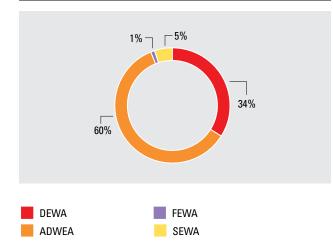
UAE is moving vigorously towards incorporating clean power generation technologies in its energy mix. This includes both renewables and non-renewables. UAE is adding nuclear power and clean coal to its mix. In addition, UAE is considering several carbon capture and sequestration (CCS) projects to mitigate the impact of CO_2 emissions from fossil-fuel power generation plants. Figure 4 shows the share of electricity consumption by sector in 2014.

Renewable energy potential

UAE has high solar potentials and receives over 10 hours of sunlight every day. The country also has some 350 sunny days a year. Total solar energy received is about 6.5 kWh/m²/day and direct normal solar radiation is 4-6 kWh/m²/day, depending on location and time of the year.

Table 5 shows the total solar power capacity for the years 2016, 2020 and 2030. The values for the years 2020 and 2030 are projected ones. Table 6 summarizes all the waste-to-energy projects in UAE.

Figure 9: Share of total energy generated by each utility in 2014



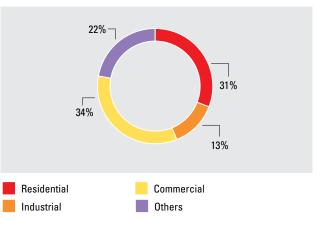
Note: Abu Dhabi Water and Electricity Authority (ADWEA); Dubai Water and Electricity Authority (DEWA); Federal Electricity and Water Authority (FEWA); Sharjah Water and Electricity Authority (SEWA)

Source: UAE Ministry of Energy Statistical Data for Electricity and Water 2013–2014.



Source: Sunset of powerhouse, by penguiiin, fotolia.

Figure 11: Share of electricity consumption by sector in 2014



Source: Ministry of Energy, Statistical Data For Electricity and Water 2013- 2014

Table 5: Total installed capacity of solar projects

	Total installed capacity		
	2016	2020	2030
Solar PV power plants and rooftops	23 MW	2,500 MW	6,500 MW
Solar CSP power plant	100 MW	100 MW	100 MW
Total	123 MW	2,600 MW	6,600 MW

Table 11: Total waste-to-energy projects

	Total installed capacity	
	2016	Total electricity generated (kWh)
Abu Dhabi, the Abu National Energy Company	100 MW	700,800,000
Dubai, Al Warsan	60 MW	420,480,000
Sharjah, bee'ah	35 MW	245,280,000`
Total	195 MW	1,366,560,000

Current and previous policy status

The UAE 2021 vision is clear and signals to different emirates the seriousness of the Government by setting clean energy strategies and policies. Table 7 shows clean power-generation targets set by Abu Dhabi and Dubai. Renewable energy plans and targets must be backed by clear policies, as well as national institutions and regulatory bodies.

The institutions and regulatory bodies in UAE that are relevant to renewable policies are shown in Table 1.

Table 1: Power generation: announced targets

	2020	2021	2030	2050
UAE		24% of clean energy of the total energy mix		
Abu Dhabi	7% renewables (solar), 19% nuclear	420,480,000		
Dubai	7% Renewables		25% renewables (solar), 7% nuclear	75% of energy needs will be clean sources.

Table 2: Institutions and regulatory bodies involved in policymaking and planning in UAE energy sector

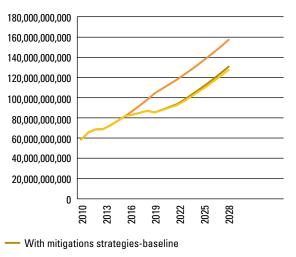
	Institutions	Regulatory bodies
UAE	Ministry of Energy	Electricity is regulated by emirate-level institutions in Abu Dhabi, Dubai and Sharjah. The remaining are covered by the Federal Electricity and Water Authority (FEWA)
Abu Dhabi	Abu Dhabi Water and Electricity Authority (ADWEA), Abu Dhabi Energy Authority (2016)	Abu Dhabi Regulation and Supervision Bureau, Abu Dhabi Water and Electricity Authority
Dubai	Dubai Water and Electricity Authority (DEWA) and Dubai Supreme Council of Energy	Dubai Regulation and Supervision Bureau, Dubai Electricity and Water Authority (DEWA)

Environmental impacts

Figure 5 shows the CO₂ emission trends in UAE before and after adopting mitigation strategies based on declared existing and future clean-energy capacities (baseline). The majority of the reduction comes from nuclear power rather than from renewable energies.

After 2020, the CO_2 trend started increasing due to an increase in energy demand. If we assume another scenario whereby Abu Dhabi installs an additional 4,000 MW of PV by 2030 similar to Dubai, a slight – but not significant – additional decline in CO_2 emissions will occur.

Figure 22: CO₂ emission trends in UAE before and after adopting mitigation strategies



With mitigations strategies

With mitigations strategies-Scenario one

Barriers/challenges facing implementation of renewable energy projects and lessons learned

Since the announcement of Abu Dhabi Government in 2009 of its 7% renewable energy target for 2020, only few projects were implemented. The economic crisis in 2009 and the drop in oil prices slowed the momentum for investments. But World Expo 2020 that will be held in Dubai has restored the momentum. Many challenges still remain that the UAE needs to address in order to build a successful renewable energy sector. Some of these are:

- Economic and financial challenges;
- Market challenges;
- Political, institutional/governance, regulatory and administrative challenges;
- Cultural, behavioural and educational challenges:
- Technical/technological challenges.

Ways forward

It is evident that UAE has rebuilt its momentum in renewable energy, especially in the power sector. UAE can meet its targets because of the new business model adopted by the utilities: power purchase agreements (PPA) and independent power projects (IPP), which will lighten the financial burden of the Government. The levelized cost of energy (LCOE) for solar PV is as low as US cents 2.42/kWh, making it a viable technology. Renewable energy readiness in UAE is measured by the readiness of its infrastructure, institutions and human capacity; the challenges mentioned previously could have serious impacts on the readiness of the country in renewable energy deployment. The current power infrastructure in UAE is well-built and up to date but is based on fossilfuel technologies. More attention should be given to building smart grid systems to be able to integrate renewable power sources and manage power dispatch. The new systems should be well equipped, operated and maintained with high technical skills. At the institutional level, the governance structure of UAE gives each emirate its own autonomy in running its economic activities. The national energy strategy of the federal Government is based on the integration of the energy strategies of each emirate.

Abu Dhabi and Dubai have in place the right governmental institutions which include all the energy-related public-sector stakeholders. More attention is required by the five other smaller emirates in order to have active participation in the national strategy.

Additional policy recommendations to mitigate the above-mentioned barriers include:

- 1. Economic and financial challenges
- The IPP-PPA business model will encourage the private sector, including financial institutions, to invest in renewable energies. This will reduce the financial burden of the Government;
- The Government of UAE can take advantage of its renewable energy policies to build up the industry in the value chain, especially in manufacturing, where it can oblige the equipment provider to manufacture a percentage of the equipment used locally in renewable energy projects. This will increase know-how and job opportunities.
- Commercial, bankruptcy, immigration and residency laws should be re-evaluated to encourage more entrepreneurial risk taken by startups and direct foreign investments in the renewable energy sector.

2. Market challenges

- More assurances are needed from utilities to guarantee buying the power offtake over the economic life of the installed renewable power systems;
- Allowing an active wholesale market in UAE and between different Gulf Cooperation Council (GCC) countries will encourage the adoption of renewable energies;
- Reducing or eliminating fossil-fuel subsidies in the power sector and calculating the true social, economic and environmental costs (tangibles and intangibles) for using such fuel to make renewable energies more competitive.

3. Political, institutional/governance, regulatory and administrative

- Future energy-related strategic decisions in each emirate should be made in collaboration and coordination among all governmental institutions, the private sector (renewable energy, financial institutions, etc.), research and development (R&D) institutions and nongovernmental organizations (NGOs).
- Even though policies and institutional frameworks to drive the adoption of renewable energy are made at the emirate level, only Abu Dhabi and Dubai have so far taken a proactive step in that direction. The other five emirates have taken no action. The federal Government should play an important role in creating synergy between Abu Dhabi and Dubai on the one hand and kick-start renewable energy programmes and build on previous experience in the five other emirates;
- The federal Government, working with different emirates, should adopt innovative policies and mechanisms to encourage the adoption of renewable energy technologies (RETs) in off-grid uses, including rooftop solar photovoltaic (PV). Solar rooftop and building-integrated photovoltaics (BIPV) can be successful during the six months of cool, sunny weather (November–April). During hot weather, the energy needed to cool villas and buildings represents at least 70% of the energy bill. The Dubai net metering model, which allows consumers to feed power to the grid, is a good mechanism and other emirates should follow suit but this needs good management. Eliminating electricity and water subsidies, and unifying the bills for both expatriates and nationals with additional financial mechanisms from the savings generated from subsidies should encourage solar PV installations and reduce waste in existing structures. New regulations and incentives should be in place for new structures.
- Renewable energy and clean energy targets should be complemented with CO₂ emissionreduction targets.

4. Cultural, behavioural and educational challenges

- More R&D, funding which currently represents less than 1% of GDP in UAE. Funding should be at least 3% of GDP and should be directed to the development of the needed economic sectors, including renewable energy. Funding should be accompanied by the appropriate institutions and mechanisms. Academic institutions at the national level should be engaged in R&D activities, which will eventually contribute to human capacity-building;
- The true cost of solar PV to utilities, even with low LCOE, should be reflected in the consumers' bill. This should be complemented with an awareness campaign.

5. Technical/technological challenges

- More accurate direct normal irradiation (DNI) and global horizontal irradiation (GHI) measurements are needed over at least a 10-year period in order to give investors a clear idea of the potential power-generation capacity of solar plants;
- Sharing the performance of existing solar power plants with government institution, R&D institutions, and the renewable energy industry can improve policy decisions and finding technical solutions to some of the challenges of RETs, especially in UAE;
- UAE has wind-power potential and the Government should explore this opportunity further;
- Policies should address the potential of renewable energy applications in desalination, which has the opportunity to decouple power and water, especially with the advancement of reverse osmosis (RO) and membrane technologies.

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List of abbreviations

ADEA	Abu Dhabi Energy Authority	IRENA	International Renewable Energy Agency
ADSW	Abu Dhabi Sustainability Week	IWPP	independent water and power producer
ADWEA	Abu Dhabi Water and Electricity Authority	KEPC	Korean Electric Power Corporation
ADWEC	Abu Dhabi Water and Electricity Company	kWh	kilowatt hour
BIPV	building-integrated photovoltaics	LCOE	levelized cost of energy
bscf/d	billion standard cubic feet per day	MBTu	million British thermal units
CCS	carbon capture and sequestration	MED	multiple-effect distillation
ССТ	combined cycle turbine	MENA	Middle East and North Africa
CDM	Clean Development Mechanism	MESIA	Middle East Solar Association
CER	Currently Certified Emission Reductions	Mtpa	Million tons per annum
CG	cogeneration	MSF	multi-stage flash
C02	carbon dioxide	MW	megaWatt
C0P21	21st Conference of the Parties (UNFCCC)	PPA	power purchase agreement
CSP	concentrated solar power	PV	photovoltaic
DECC	Department of Climate Change and Environment	RE	renewable energy
DEWA	Dubai Water and Electricity Authority	RET	renewable energy technology
DNI	direct normal irradiation	RO	reverse-osmosis
DSCE	Dubai Supreme Council of Energy	R&D	research and development
EIA	Energy Information Agency (USA)	SA	standalone
ENEC	Emirates Nuclear Energy Corporation	SEWA	Sharjah Water and Electricity Authority
EOR	enhanced oil recovery	SWFGD	seawater flue gas desulfurization
EPC	Engineering, procurement and construction	TDS	total dissolved solids
ESIA	Emirates Solar Industry Association	ΤΑΟΑ	Abu Dhabi National Energy Company
ESP	electrostatic precipitators	TVC	thermal vapour compression
FEWA	Federal Water and Electricity Authority	UAE	United Arab Emirates
GCC	Gulf Cooperation Council	UN	United Nations
GDP	gross domestic product	UNFCCC	United Nations Framework Convention on Climate Change
GE	General Electric	US\$	United States dollar
GHG	greenhouse gas	VC:	vapour compression
GHI	global horizontal irradiation	WFES	World Future Energy Summit
GWh	gigawatt hour	WTE	waste to energy
IPP	independent power project	ZFEP	Zayed Future Energy Prize
			, 0,

I. Introduction

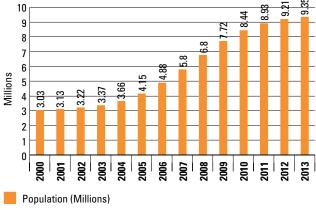
The journey to renewable energy in UAE started in Abu Dhabi in 2006, when the Government announced the creation of the Masdar Initiative, the first renewable energy firm of its kind in the region. In addition, land near Abu Dhabi airport was allocated to build Masdar City, the first sustainable city in the world, powered by renewable energy. The Masdar Initiative was part of the Abu Dhabi 2030 Vision to diversify the economy. When the announcement was made, it sent shockwaves across the region and the world because no one believed that UAE - a major oil producing country – was transforming its economy to include sustainable energy in the power sector. This was only the beginning: UAE today has the largest operating solar PV and CSP power plants in the world and more will become operation in the future. This report details renewable energy policy reforms that have been taking place in UAE since 2006 and their implications on national sustainable development. The report starts with a brief description of UAE and then details the energy-sector characteristics before assessing renewable energy potentials and their contribution to future CO₂ emission reductions. Finally, the report highlights the current and previous policy status; economic, environmental and policy analysis; policy design considerations; and challenges facing implementation of renewable energy projects, including lessons learned. The report concludes with policy recommendations and ways forward.

II. Country brief

This section provides a brief description of UAE geography, climate, demography, governance and economy, according to the Ministry of Energy ^[1]. UAE has a total area of 83,600 km² and is composed of seven emirates. Abu Dhabi is the largest with an area of 67,340 km² and contains all the oil and gas reserves. Dubai is next and is considered to be the economic centre of the country. The remaining emirates are Fujairah, Ajman, Ras Al Khaimah, and Umm al-Quwain. UAE is located on the Arabian Peninsula and has coastlines on both the Arabian Gulf, near the Strait of Hormuz, and the Indian Ocean. The climate in UAE is considered to be arid and has two seasons. A mild winter occurs between November and April, when the temperature varies between 26 °C and 15 °C. The summer is considered to be harsh and temperatures can reach 50 °C; the climate is hot, humid, and dusty. The average rainfall per year is between 140 mm and 200 mm and in the mountain regions it can reach up to 350 mm per year.

The population reached 9.35 million in 2013 and has tripled since 2000, when it was only 3.03 million. The population explosion was due to the economic growth of the country during that period and it is expected that the population will continue to grow over the next 20–30 years. Figure 1 shows the rapid population growth between 2000 and 2013. The majority of the population (83%) lives in urban areas, especially in big cities like Abu Dhabi and Dubai^[1]. In 2010, the Federal Competitiveness and Statistics Authority (FCSA) conducted a population consensus and it was found that the expatriate population was some 88% of the total population ^[2]. The UAE governance structure is based on a federal system. Each emirate retains a certain power and establishes its own public agencies. The country is run by the President, Supreme Council and Council of Ministers headed by the Vice-President. The UAE's economy is strong but the economic crisis in 2008 and the drop in oil prices affected the GDP growth. GDP grew at an average of 4.3% between 2000 and 2010 and the inflation rate was below 1% in 2011. The resilience of the economy against global financial crisis was due to the fact that UAE has a diversified economy and the non-hydrocarbon of 70% of GDP in 2010 which grew 3.3% in 2011. Figure 2 shows the economic profile of UAE in 2010 when GDP was at US\$286 billion. The hydrocarbon sector contribution was only 30% compared to other sectors^[1].

Figure 1: Population trends in UAE



Source: UAE Ministry of Energy 2012

Figure 3 shows that economic growth in UAE resulted in an increase in electricity consumption which, in turn, resulted in an increase in CO_2 emissions. It is noticeable, however, that CO_2 emissions per capita are decreasing and the decreasing CO_2 emissions per GDP (CO_2 /GDP) are showing a slight increase. Annex 1 gives the values of the data in Figure 3^[3].

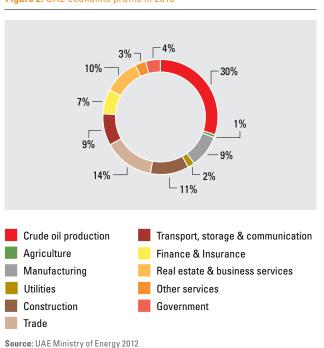
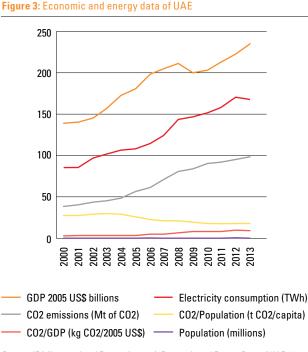


Figure 2: UAE economic profile in 2010

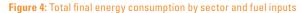


Source: IEA (International Energy Agency), Economic and Energy Data of UAE, 2016.

III. Energy-sector characteristics

3.1 Primary-energy supply

UAE is one of the major hydrocarbon reserve-holders and exporters. In 2015, UAE oil reserves were at 97,800 million barrels and gas reserves were at 6.1 trillion m³. UAE ranked as the eighth largest oil producer at 3.902 million barrels per day and 14th gas producer at 5.4 bscf/d. UAE has a long-term commitment to export 0.7 bscf/d to Japan. Domestic consumption is at 6.7 bscf/d. UAE signed an agreement with Qatar to import gas through the Dolphin pipeline at a rate of 2 US\$/MBtu for the period 2010-2032 to make up for a gas shortage. The low costs of production and domestic pricing of oil and gas led to high per capita energy consumption. With the increase in population, the domestic fossil-fuel demand tripled in the past 15 years and UAE became a gas importer in 2007 ^[4]. Figure 4 shows the energy consumption by sector and fuel inputs in 2013 ^[3]. The total final energy consumption was 48,833 ktoe. Figure 5 shows the trend of energy consumption by fuel type.





Source: IEA (International Energy Agency), Economic and Energy Data of UAE, 2016.

3.2 Characteristics of the electricity sector

This section discusses the structure of the UAE energy sector in UAE. The four main electricity and water authorities are:

- The Abu Dhabi Water and Electricity Authority (ADWEA) provides the electricity and water needs for the Emirate of Abu Dhabi and the northern emirates other than Dubai and Sharjah;
- The Dubai Water and Electricity Authority (DEWA) provides the electricity and water needs for the Emirate of Dubai;
- The Sharjah Water and Electricity Authority (SEWA) provides the electricity and water needs for the Emirate of Sharjah;
- The Federal Water and Electricity Authority (FEWA): provides the electricity and water needs for the remaining northern emirates, mainly Umm al-Quwain, Ajman, Ras Al Khaimah and Fujairah. All water and electricity needs are imported from Abu Dhabi.

In many instances, DEWA and SEWA have had to buy electricity and water from Abu Dhabi to cover shortages. Statistics on the electricity sector in UAE are shown for the years 2008–2014, which are the latest official data on the UAE energy sector of the Ministry of Energy, in tables and figures below^[5] and^[6]. Table 1 shows the total installed capacity for the different authorities. Figure 6 shows the different generation technologies for the installed capacity for the year 2014. It may be observed that combined cycle turbines (CCTs) constitute the majority of the generated by them is used for thermal desalination, which is common in UAE.

Figure 7 shows the electricity consumption in UAE for the period 2008–2014. Total electricity consumption increased from 77,878 GWh in 2008 to 111,685 GWh in 2014. Figure 8 shows the electricity generated in UAE for the period 2008–2014. Similarly, the electricity generated increased from 80,463 GWh in 2008 to 116,528 GWh in 2014. This increasing trend is expected to continue in the future. Figure 9 shows the share of electricity generations in each utility in 2014.

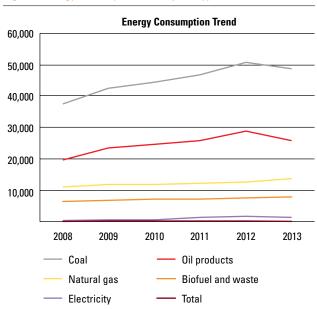


Figure 5: Energy Consumption Trend by fuel type

Source: IEA (International Energy Agency), Economic and Energy Data of UAE, 2016.

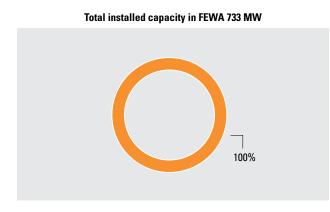
Table 1: Total installed capacity of solar projects

	FEWA	SEWA	DEWA	ADWAEA	TOTAL
2008	1,119	2,382	6,676	9,637	19,814
2009	1,080	2,382	6,997	10,110	20,569
2010	1,056	2,576	7,361	12,222	23,215
2011	985	2,576	8,721	13,850	26,132
2012	924	2,768	9,646	13,842	27,180
2013	924	2,895	9,656	13,899	27,374
2014	733	2,894	9,656	15,546	28,829

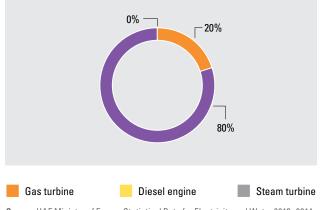
Source: UAE Ministry of Energy Statistical Data for Electricity and Water 2008–2012, 2013–2014

UAE infrastructure in is highly advanced, especially the power-system network as shown in Figure 10^[7]. From the smart grid point of view, both Abu Dhabi and Dubai are trying to fully install digital electricity and water meters. Abu Dhabi has already installed 506,000 digital electricity and water meters, which represent 90% of the total meters. The remaining 10% represents the analogue meters in old buildings and will soon be replaced. All these digital meters will be linked to a meter data-management system to provide real daily consumption data^[1]. Dubai has also started installing smart meters; 10,000 were installed in 2010 and 200,000 in 2016. In addition, the smart grid systems in UAE aim also at integrating renewable energy,

Figure 6: Generation technology for the installed capacity for each utility in 2014



Total installed capacity in DEWA 9,656 MW

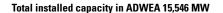


Source: UAE Ministry of Energy Statistical Data for Electricity and Water 2013–2014.

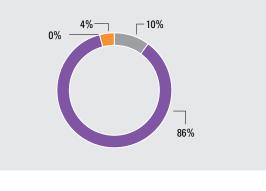
mainly solar power, into power plants, houses and buildings. Utilities in UAE are planning to integrate electric vehicles into the smart grid systems in the near future. In order to meet future energy demands, financial investments are needed to expand the electricity system network which includes power generation, transmission and distribution.

So far, the major investments in renewable energy have included US\$ 800 million in the 100 MW CSP solar plant in Abu Dhabi in 2011 and more recently US\$ 400 million in the 200 MW solar PV in the Mohammed bin Rashid al-Maktoum Solar Park^[8]. Dubai announced that total investment in the 5,000 MW Mohammad bin Rashid Al Maktoum Solar Park will total US\$ 50 billion by 2030.

15%



Total installed capacity in SEWA 2,894 MW

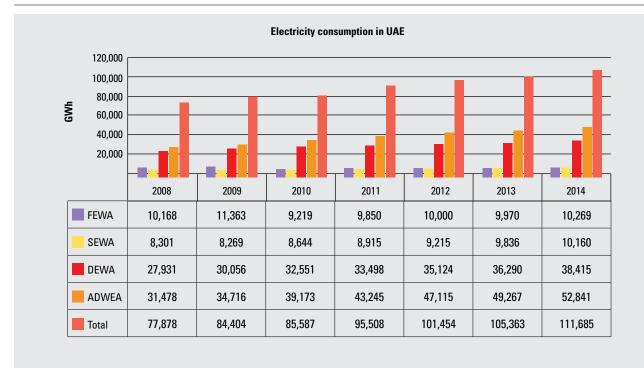


Combined cycle turbine



Source: Dominic Dudley, shutterstock.

Figure 7: Electricity consumption in UAE, 2008–2014



Source: UAE Ministry of Energy Statistical Data for Electricity and Water 2008–2012, 2013–2014

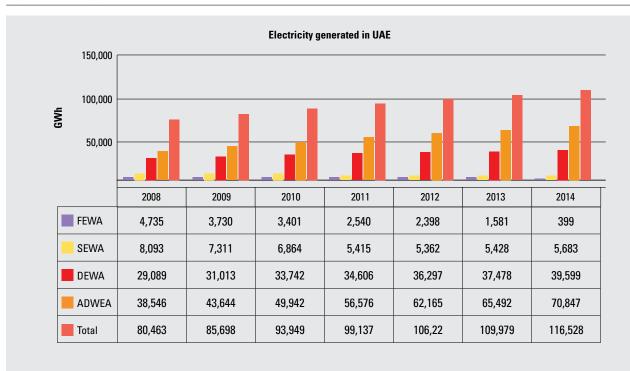
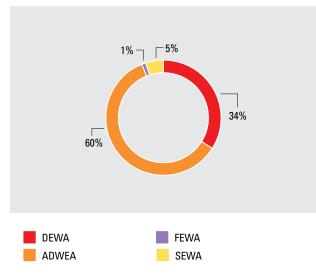


Figure 8: Electricity generated in UAE, 2008–2014



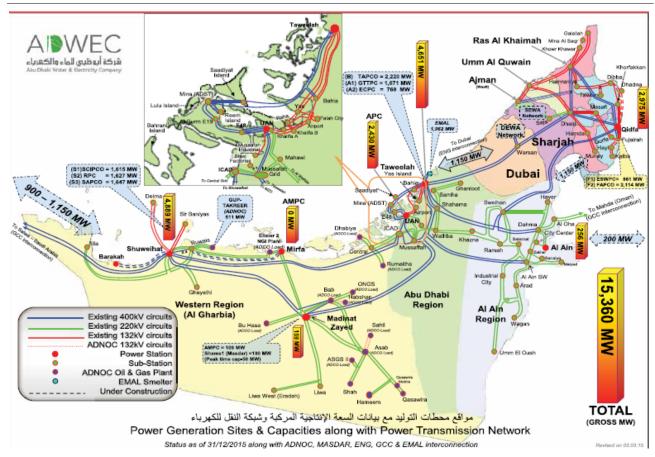


Source: UAE Ministry of Energy Statistical Data for Electricity and Water 2013–2014.





Source: echuyu2014, enveto.



Source: ADWEC, August 2016.

3.2.1 Future energy mix

UAE is moving vigorously to incorporating clean power-generation technologies in its energy mix, including both renewables and non-renewables. The RETs will be discussed in more detail in the following sections. UAE is adding nuclear power and clean coal to its mix. In addition, UAE is considering several CCS projects to mitigate the impact of CO₂ emissions from fossil-fuel power-generation plants.

3.2.1. 1 Nuclear power

The Emirates Nuclear Energy Corporation (ENEC) was established in December 2009. It is in charge of implementing the UAE nuclear energy programme to produce electricity. The Korean Electric Power Corporation (KEPCO) was commissioned to build four 1,400 MW nuclear power plants in UAE. The first plant will be operational in 2018 and the reaming plants should be operational by 2020 for a total of 5.6 GW capacity at a total cost of US\$ 20 billion^[9].

3.2.1.2 Clean coal

Recently in Dubai, as part of its energy-mix diversification in the power sector, new, clean coalpowered stations will be built for a total capacity of 2.4 GW. The project is a joint venture between DEWA and the Hassyan Energy Company. The engineering, procurement and construction (EPC) contract to build the power stations was awarded to General Electric and Harbin Electric International. The agreed model

Table 2: Energy consumption by sector in UAE in 2013 and 2014 (GWh)

used was an EPC and a PPA for 25 years between the utility and Acwa Power Company. The first unit, 600 MW, is expected to be operational by 2020; the other three units will be commissioned in 2021, 2022 and 2023^[10] and^[11]. All the plants will be equipped with CO₂ capture capabilities as required by the Government of Dubai^[12].

3.3 Energy-demand characteristics

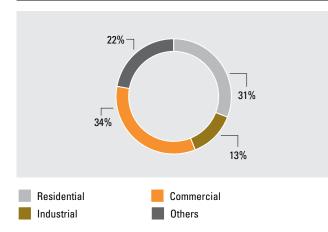
Table 2 shows the energy consumption by sector. The residential and commercial sectors consume more energy in general, especially ADWEA and DEWA, as shown in Figure 11. The other sectors have the highest energy-consumption figures because of the oil and gas industry and government buildings. Table 3 shows the number of consumers in each authority in 2013 and 2014. Table 4 shows the peak load capacity for the period 2008–2014 and Figure 12 compares the installed capacity against the peak load capacity; this confirms that UAE has more installed capacity than needed. Finally, Table 5 shows the total electricity export from Abu Dhabi to FEWA and SEWA in 2013 and 2014. Peak loads in UAE occur usually in summer. Essentially, there are two peaks load during the hot weather: the first major peak is between 1 pm and 3 pm when the installed peak capacity is needed; the second peak is smaller and occurs between 6 pm and 7 pm when people return home from work.

	FEV	NA	SE\	NA	DE\	NA	ADW	AEA	TO	TAL
	2014	2013	2014	2013	2014	2013	2014	2013	2014	2013
Residential	4,616	4,469	15,535	14,731	4,135	4,015	10,835	10,077	35,121	33,292
Industrial	4,108	3,977	5,284	4,779	2,279	2,212	2,684	2,596	14,355	13,564
Commercial	1,432	1,386	15,958	14,780	1,805	1,753	18,397	17,326	37,592	35,245
Others	4	4	16,064	14,977	2,050	1,990	6,499	6,291	24,617	23,262
Total	10,160	9,836	52,841	49,267	10,269	9,970	38,415	36,290	111,685	105,363

Source: UAE Ministry of Energy Statistical Data for Electricity and Water, 2013–2014

In order to assess the potential future impacts of the different mitigation strategies that UAE is adopting in its energy mix, a baseline needs to be established for the power growth in UAE for the years 2020 and 2030, which will be used in our analysis to determine the future energy mix capacity and the corresponding CO_2 emission reduction potentials. According to the International Renewable Energy Agency (IRENA)^[16], the projected growth in power capacity between 2010 and 2020 is expected to be 6.2% per year and 4.2% per year between 2020 and 2030. Using these growth rates, the projected power capacity calculations are shown in Figure 13.

Figure 11: Share of electricity consumption by sector in 2014



Source: Ministry of Energy, Statistical Data For Electricity and Water 2013- 2014.

Table 3: Total installed capacity of solar projects

	FEWA	SEWA	DEWA	ADWAEA	TOTAL
2013	255,814	377,794	652,200	459,648	1,745,456
2014	278,325	388,372	677,751	474,934	1,819,382

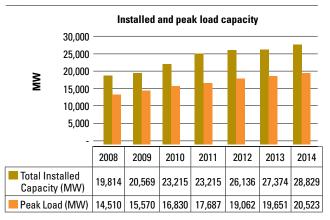
Source: UAE Ministry of Energy Statistical Data for Electricity and Water, 2013–2014

Table 4: Maximum peak load capacity(MW) in UAE, 2008-2014

	FEWA	SEWA	DEWA	ADWAEA	TOTAL
2008	1,790	1,817	5,287	5,616	14,510
2009	1,840	1,853	5,622	6,255	15,570
2010	1,850	1,934	6,161	6,885	16,830
2011	1,840	1,958	6,206	7,683	17,687
2012	2,060	2,087	6,637	8,278	19,062
2013	2,045	2,150	6,857	8,599	19,651
2014	2,157	2,150	7,233	8,983	20,523

Source: UAE Ministry of Energy Statistical Data for Electricity and Water 2008–2012, 2013–2014

Figure 12: Installed and peak load capacity in UAE, 2008–2014



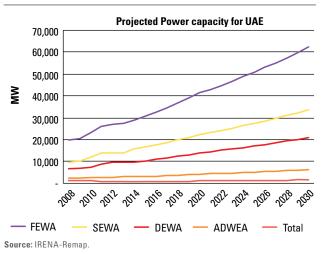
Source: UAE Ministry of Energy Statistical Data for Electricity and Water 2008–2012, 2013–2014

Table 5: Electricity exports (GWh) from Abu Dhabi to FEWA and SEWA in 2013 and 2014

	FEWA	SEWA	Total
2013	9,025	5,644	14,669
2014	11,080	5,542	16,622

Source: UAE Ministry of Energy Statistical Data for Electricity and Water, 2013–2014

Figure 13: Projected power capacity for UAE





Source: philipus, Fotolia.

3.4 Energy intensity

3.5 Energy–water nexus

Energy intensity (EI) represents the total primaryenergy consumption per US\$ of GDP per year. Figure 14 shows the energy intensity for Kuwait, Saudi Arabia, UAE and the world average^[14]. Energy intensity in UAE, as in Kuwait and Saudi Arabia, started increasing over the last two years due to increased economic activity. World EI is decreasing, which means more action is needed by UAE to reduce its EI by taking more energy conservation and efficiency measures.

Figure 15 shows the water statistics for UAE for the

period 2008–2014^[5-6]. In 2012, the water-desalination

per day (MIG/day). The breakdown by desalination

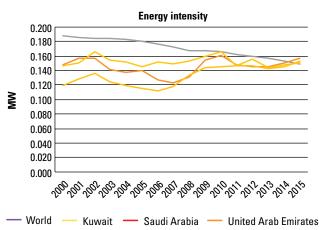
for the multi-stage flash (MSF) desalination plants, which constitutes more than 80% of the desalinated

capacity in UAE reached 1,583 million imperial gallons

technology for UAE is shown in Figure 16. The energy

water, comes from thermal co-generation power plants^[13]. Water production in UAE will remain dependent on desalination technologies, which depend heavily on energy, both thermal and electric. The adoption of future desalination technologies by independent water and power producers (IWPPs) in UAE will be driven by their economic feasibility.

Figure 14: UAE energy intensity



Source: Enerdata (2016): Global Enengy Statistical Yearbook 2016

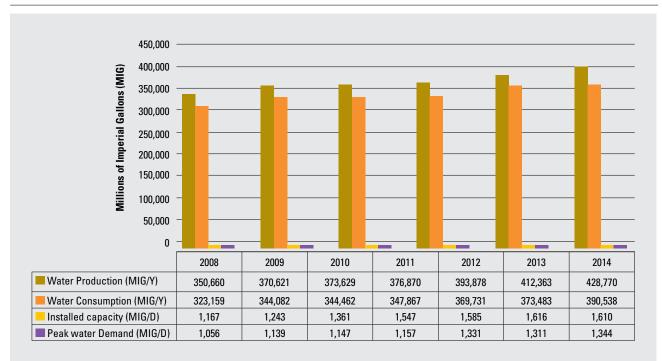
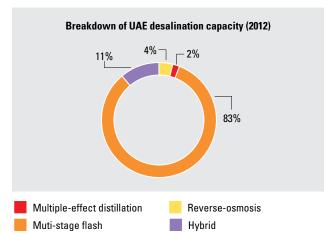


Figure 15: Water production statistics for UAE, 2008–2014

Source: UAE Ministry of Energy Statistical Data for Electricity and Water 2008–2012, 2013–2014

Table 6 shows the energy requirement and cost of water of the different desalination technologies. Multi-stage flash and multiple-effect distillation (MED) are mature technologies but more desalination plants are adopting reverse osmosis (RO) with increased advancement and lower cost of the membrane technology. In addition, RO relies on electricity more than heat. In any case, energy is the main driver of all the desalination processes. The major environmental impacts of desalination are increased discharge of brine and total dissolved solids (TDS)^[16]. Demand for water is increasing and desalination will remain the main source for water in UAE, which is heavily dependent on energy. Future electricity generated from nuclear power plants – clean energy as compared to fossil fuel – will be used for RO water-desalination production. This will reduce the dependence on fossil fuel.

Figure 16: Breakdown of UAE desalination capacity



Source: UAE Ministry of Energy Statistical Data for Electricity and Water, 2013–2014



Source: Sunset of powerhouse, by penguiiin, fotolia.

Table 6: Energy requirements and cost of water for different desalination technologies

	FEWA	SEWA	DEWA
	Seawater: 4–8 kWh/m³	Electrical (standalone or cogenerated):	Standalone (electric): 0.5–1.5 kWh/m³
	Brackish water: 2–3 kWh/m³	3.5–5.0 kWh/m ³	Cogenerated: (electric):
Energy requirement		Standalone (thermal): 69.44–83.33 kWh/m³	1.5–2.5 kWh/m ³
(kWh/m³)			Standalone (thermal):
		Cogenerated (thermal): 44.44–47.22 kWh/m³	41.67–61.11 kWh/m ³
			Cogenerated (thermal): 27.78 kWh/m³
	0.99 US\$/m³ for seawater RO	0.9–1.5 US\$/m³: the cost falls with cogeneration and unit	Around 1 US\$/m ³ :
	0.53 \$/m³ for Ashkelon	capacity.	0.827 US\$/m³ for Jubail II plant
Cost of water (US\$/m³)	0.2–0.7 US\$/m³ for brackish water		in Saudi Arabia; the cost drops with cogenerated use of thermal vapour compression and unit capacity.

Source: Mezher, T., H. Fath, Z. Abbas and A. Khaled, 2011.

3.6 CO₂ emissions/footprint

In December 2012, UAE developed the third National Communication under the United Nations Framework Convention on Climate Change (UNFCCC), where the UAE inventory of greenhouse gas emissions for 2005 was presented as shown in Table 7. Total GHG emissions were 174,833 Gg CO₂-equivalent which is mostly associated with energy production^[1].

Figure 3 in Section 2 showed that CO_2 emissions per capita for UAE decreased over the years to reach 17.93 t CO_2 /capita in 2013 and CO_2 emissions per GDP (CO_2 /GDP) in 2013 was 0.71 kg CO_2 / US\$ 2005 compared to 0.76 (kg CO_2 /US\$ 2005) in 2012^[3].

3.6.1 Carbon capture and sequestration projects

There are two CCS projects. The first one is designed to capture approximately 0.8 million tons per annum (Mtpa) of CO $_2$ starting from 2016.

The CO₂ will be captured from a dehydration and compression unit at an existing steel plant, Emirates Steel Industries.

In 2020, the second project plans to capture 2 Mtpa of CO₂ from an existing natural-gas-based power plant at an aluminium smelter complex, Emirates Aluminium^[16].

Table 7: UAE greenhouse-gas inventory for 2005

GHG sources and sinks	CO2- equivalent	C02	CH4	N20	NOx	CO	NMVOC	S02
Energy	(Gg) 153,833	128,824	1,011	12	330	491	27	10,346
Industrial processes	9,426	8,629	0	0	2	207	37	9
Solvent and other product use	0	0	0	0	0	0	0	0
Agriculture	3,976	0	75	8	0	0	0	0
Land-use change and forestry	-13,223	-13,223	0	0	0	0	0	0
Waste	7,122	0	339	0	0	0	0	0
Total national emissions	174,357	137,453	1,425	20	332	698	64	10,355
Net national emissions	161,134	124,230	1,425	20	332	698	64	10,355

Source: UAE Ministry of Energy, 2012.

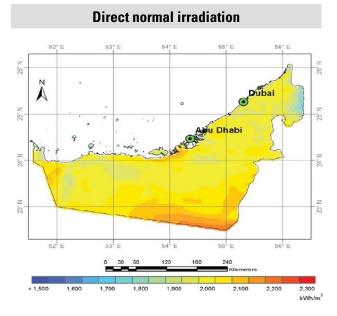
IV. Renewable energy potential

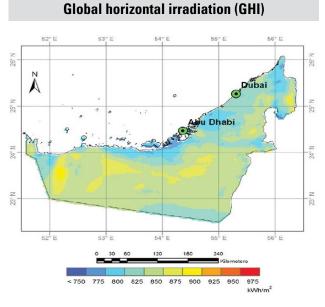
- 4.1 Renewable energy potential for power generation
- 4.1.1 Solar power

UAE has high solar potentials and receives over 10 hours of sunlight daily. The country also has about 350 sunny days. Total solar energy received is some 6.5 kWh/m²/day and direct normal solar radiation is 4-6 kWh/m²/day, depending on location and time of year ^[13]. Figure 17 shows both DNI and GHI for UAE in 2010 ^[15]. DNI is a key input for CSP technology and GHI is a key input for PV technology. Dust particles, haze and humidity are big challenges for large-

scale deployment of CSP which can cause a great reduction in DNI. More monitoring and maintenance are therefore required for both CSP and PV to ensure the technologies are working at their full potential. The Masdar Institute Research Centre for Renewable Energy Mapping and Assessment (ReCREMA) ^[17] in Abu Dhabi is carrying out realtime measurements for both DNI and GHI which take into account the weather and dust monitoring. The Shams 1 solar plant with a capacity of 100 MW is the largest CSP plant in the world. Solar PV's modular scalability, operating simplicity and ability to utilize diffuse light make it more suitable for the region. The 10 MW PV Masdar City power plant uses both cadmium telluride thin film and crystalline technologies ^[13].

Figure 17: Direct normal irradiation and global horizontal irradiation for UAE in 2010





Source: ReCREMA, 2013.

Bids have been invited in Abu Dhabi in 2016 for the newly announced solar 350 solar PV plant, Nour 1, which will be located in Sweihan. Abu Dhabi is planning to have 1,500 MW of solar power capacity of which 500 MW will be rooftop PV by 2020.

Dubai, on the other hand, commissioned its first 13 MW solar PV plant Mohammed bin Rashid Al Maktoum 1 in 2013. The 200 MW solar PV plant, Mohammed bin Rashid Al Maktoum 2, was awarded to an IPP in 2015 for the first time. The PPA with DEWA was a LCOE of 5.84 US cents/kWh, which was a global milestone for the PV industry. DEWA selected another IPP for its 800 MW solar PV plant, Mohammed bin Rashid AI Maktoum 3 at an astonishing LCOE of 2.99 US cents/kWh. Both plants should be operational by 2020. Dubai is planning to have an additional 4,000 MW of solar power by 2030 for a total capacity of 5,000 MW. Table 8 shows the existing, announced and planned solar PV and CSP projects in UAE. Table 9 shows the total solar power capacity for the years 2016, 2020 and 2030.

Tabl	e 8:	Existing,	announced	and	future so	ar pro	jects	in	JAE	
------	------	-----------	-----------	-----	-----------	--------	-------	----	-----	--

		Capacity (MW)
	Dubai solar PV plant, Mohammed bin Rashid Al Maktoum 1	13
Existing renewable energy	Abu Dhabi Masdar City PV plant	10
	Abu Dhabi Shams 1 CSP Plant	100
	Dubai solar PV plant by 2020, Mohammed bin Rashid Al Maktoum 2	200
Announced renewable energy power plants	Dubai solar PV plant by 2020, Mohammed bin Rashid Al Maktoum 3	800
	Abu Dhabi solar PV power plants by 2020, Nour 1 in Sweihan	350
Futuro ronouroblo, onorrau planto	Dubai is planning to add 4,000 MW of solar PV and maybe CSP by 2030.	4000
Future renewable energy plants	Abu Dhabi is planning to add solar PV plants by 2020, Nour 2	540
Future renewable rooftop	Abu Dhabi is planning to add solar PV rooftop by 2020	500

4.1.2 Wind power

Wind resources in the country are less abundant than solar but there is still a potential for wind energy in the country's energy mix. Wind speed varies according to the weather and climate. Table 10 shows the mean wind speed at different locations throughout UAE. Wind speed ranges between 2.47 m/s and 5.8 m/s^[18]. Figure 18 shows the average wind-speed map at 100 m ^[13]. Currently, only one 30 MW wind turbine has been built in Abu Dhabi but it is not connected to the grid. No utility company in UAE has announced future plans for wind power.

Table 9. Total installed capacity of solar projects

	Total installed capacity				
	2016	2020	2030		
Solar PV power plants and rooftop	23 MW	2,500 MW	6,500 MW		
Solar CSP power plant	100 MW	100 MW	100 MW		
Total	123 MW	2,600 MW	6,600 MW		

Source: IRENA-Rmap

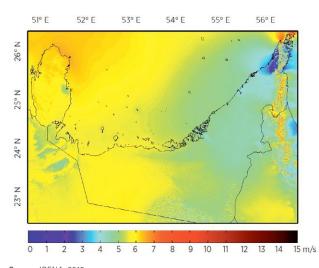


Figure 18: Average wind-speed map at 100 m in UAE

Source: IRENA, 2015

4.1.3 Waste-to-energy power

Abu Dhabi generated 8,420,998 tons of waste in 2015 and 5,397,150 (64%) tons ended up in landfill. Sources of the waste included the construction and demolition, industrial and commercial, agriculture and municipal sectors ^[19]. Dubai generated an estimated 7,000 tons of waste per day in 2014 for a total of 2,596,587 tons per year. Of that, 2,313,716 tons (89.1%) ended up in landfill. Some wastes were from construction and demolition and horticulture, some were hazardous, others were medical wastes, tyres, sewage sludge and municipal solid wastes ^[20]. According to the waste management authority in Sharjah (bee'ah) total annual waste is estimated at 2,331,948 tons. Some 67% is diverted from landfill [21]. UAE Vision 2021 has the target of diverting 75% of waste from landfill by 2021. Municipalities in Abu Dhabi, Dubai and Sharjah are planning to build several WTE plants as part of this vision.

Abu Dhabi, Dubai and Sharjah are planning wasteto-energy plants utilizing gasification technology. The Abu Dhabi National Energy Company (TAQA) and the Centre of Waste Management in Abu Dhabi are planning to build a 100 MW WTE facility in Abu Dhabi. It will be capable of processing up to one million tons of municipal solid waste per year and will divert 80% of waste from landfill.

Table 10: Mean wind speed in different UAE locations

Station	Height (m)	Mean (m/s)
Al Aradh	10	2.47
Al Mirfa	10	4.28
Al Wagan	10	3.67
East of Jebel Haffet	10	4.27
Madinat Zayed	10	4.1
Masdar City	10	3.09
Sir Bani yas Island	10	3.86
_	40	5.61
Al Hala	60	5.67
	80	5.8
_	10	3.16
Masdar wind station —	30	3.85
	40	4.06
	50	4.37

Source: Ouarda, 2015

The new facility will reduce CO_2 emissions by more than 1.5 million tons per year ^[22]. Dubai will have a 60 MW WTE plant in Al Warsan 2. The plant will be able to process 2,000 tons per day and will divert 75% of waste in landfill. The facility will reduce CO_2 emissions by more than 0.9 million tons per year ^[23]. Sharjah will have a 35 MW plant that will process around 400,000 tons of waste per year and will divert 67% of waste from landfill. The new facility will reduce CO_2 emissions by more than 0.525 million tons per year ^[24]. All these plants should be operational by 2020. Table 11 summarizes all the WTE projects in UAE.

Table 11: Total waste-to-energy projects

	2020	Total electricity generated (kWh)
Abu Dhabi, TAQA	100 MW	700,800,000
Dubai, Al Warsan	60 MW	420,480,000
Sharjah, bee'ah	35 MW	245,280,000
Total	195 MW	1,366,560,000

4.1.4 Integration of renewable energy into the power-generation mix

All existing and proposed renewable energy projects (small, medium or large) are utility-scale plants and will be connected directly to the grid. Figure 19 shows the potential daily contribution to power generation

of different technologies. Figure 20 shows LCOE of utility-scale electricity generation technologies in the GCC (US cents/kWh)^[8]. As can be seen in Figure 19, PV solar power can cater for the midday demand peak, whatever the LCOE of the technology is; CSP with storage can be useful to address the evening peaks.

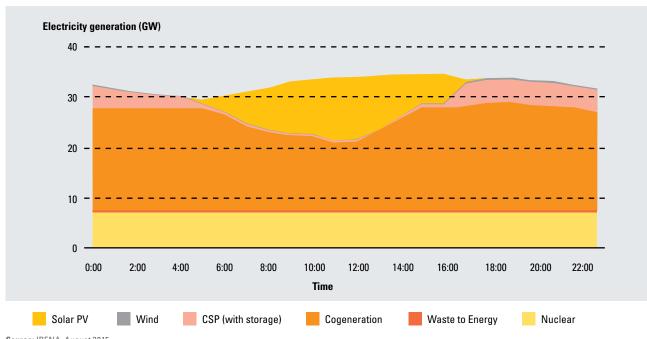
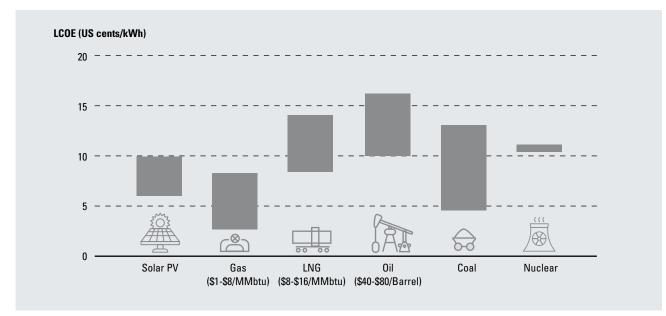


Figure 19: Projected daily power generation for UAE in 2030 by technology

Source: IRENA, August 2015.





Source: IRENA, August 2015

4.2 Renewable energy potential for direct uses

In addition to integrating renewables in the power sector, there are serious plans for integrating them in desalination. On a smaller scale, solar pumps are used in UAE for agriculture and other purposes. All street lights used in Masdar City are solar-powered, in addition to a few other streets in the country. The Masdar Company is involved with several projects in UAE suitable for renewable energy, including several pilot desalination plants. The ultimate goal is to have a commercial facility operating in the Middle East and North Africa (MENA) region by 2020^[25]. Masdar also has in its portfolio several small projects as shown below^[26].

- AI Hayl: 15 hybrid systems of 200 kW peak in AI Hayl Island, UAE, that are supported by a diesel generator, batteries and a reverse-osmosis package;
- Al Jarnain: a 750-kW peak grid of photovoltaic power on Al Jarnain Island, UAE;
- Al Wathba camel farm: an 850 kW wind turbine in Al Wathba, UAE;
- Al Wathba stables: a solar PV facility with a 120 kW peak on grid;
- Omran hospital: rooftop PV with 450 kW peak plus PV-powered streetlights in Ras AI Khaimah, UAE;
- Sea Palace: 200 kW peak on-grid PV power, Abu Dhabi;
- Sustainable farm: an eight-acre sustainable farm in AI Ain, UAE;
- Concentrated PV pilot: 600 kW peak grid in Masdar City, UAE.

Potential for local integration and manufacturing

Currently in UAE, there are four solar energy manufacturers in UAE, which build PV modules from imported parts to fit the needs of local and international markets. Most of their products are for off-grid uses, mainly water pumps, solar roofs, streetlights, signals and signs, etc. Many have smallscale projects in Asia and Africa. Although this industry is small at present, it may grow with the right incentives from the Government. Annex 2.1 lists all the solar energy manufacturers in UAE.

The potential for job-creation opportunities from renewable energy are high throughout the value chain for each technology and not just for manufacturing but the literature reports different figures in different countries. Annex 2.2 shows the summary of employment factor by technology and job in certain countries. The jobs range between management, engineering, highly skilled technicians and unskilled labour levels. UAE nationals are more suitable for management and engineering jobs. There are several free zones where investments can be made in renewable energy manufacturing plants, as long as there are potential local and international markets.

V. Assessment methodology

In order to determine the potential CO_2 emission reductions from different power-generation technologies, the following equations are used to calculate both annual electricity generation (kWh/ year) and annual CO_2 emissions (t CO_2 /year)^[27]:

Annual electricity generation $\left(\frac{kWh}{year}\right)$ = plant capacity (kW) × Plant capacity factor x 8,760 h (1)

Annual CO_2 e mmisions (tons CO_2)= power generation ($\frac{kWh}{year}$)× Emission factor ($\frac{Tons CO2}{kWh}$) (2)

Annual CO₂ emmision reductions (tons CO₂)=

Emissions from natural power generation-

Emissions from other technologies

(3)

Table 12 shows the plant-capacity factors for different power-generation technologies. Table 13 shows the estimated CO_2 emissions for different power-generation technologies and the potential CO_2 emission reductions for each technology compared to gas-fired power plants.

Table 12: Plant capacity factors for different power-generation technologies

Technology	Capacity factor (2010)	Capacity factor (2020)	Capacity factor (2030)
CSP	22%	35%	45%
PV	22%	22%	22%
Wind	24%	24%	24%
WTE	80%	80%	80%
Nuclear	80%	80%	80%
Coal	58%	58%	58%
Gas (cogeneration)	65%	65%	65%

Source: IRENA, EIA, August 2015.

Table 13: Estimated CO2 Emissions for different power-generation technologies

	CO ₂ emissions (gCO ₂ e/kWh)	Reduction of CO ₂ emissions from gas substitutions		
Wind	10	-433		
Solar thermal	13	-430		
Solar PV	32	-411		
Nuclear	66	-377		
Natural gas	443	-		
Coal with scrubbing	960	517		

Source: Sovacool, B.K., 2008.

5.1 Assumptions made

The following assumptions are made in the calculations:

- Power-generation plants in UAE are mostly fuelled by natural gas. All existing and announced renewable energy, nuclear and coal plants' capacity that will be added will substitute natural gas power plants;
- All the renewable energy technologies are based on existing, announced and future renewable energy plants, as shown in Tables 10 and 11;
- The additional 4,000 MW solar PV forecast by Dubai by 2030 will be added regularly – 400 MW per year – for the following 10 years, starting in 2021. It is still not clear if CSP plants will be part of the announced capacity by 2030;

- No wind capacity is added, because no future announcement by any utility in UAE has been made;
- 2,400 MW coal plants with CCS in Dubai will have zero CO₂ emissions;
- No additional renewable energy adoption scenarios are considered.

VI. Current and previous policy status

6.1 Renewable energy strategy and targets

The UAE 2021 vision, which was established in 2010, set a new path and a national agenda. The themes of the new agenda include: cohesive society and preserved identity; competitive knowledge economy; world-class healthcare; a first-rate education system, a safe, public and fair judiciary; and sustainable environment and infrastructure. The last theme highlights the need to improve air quality, preserve water resources, increase the contribution of clean energy and establish green growth plans. It gave clear signals to the different emirates about the seriousness of the Government in adopting clean energy strategies and developing the needed policies.

The first renewable energy policy started in Abu Dhabi when the Government announced in 2009 that 7% of power capacity will be renewables by 2020. Afterwards, Dubai announced several renewable energy targets in the past but its present targets are 7% of solar power by 2020 and 25% of solar power by 2030. In 2016, Dubai announced that it aimed to provide 75% of its energy through clean energy sources by 2050. Solar and other renewable technologies, especially storage, are advancing fast and will eventually lead to newer renewable energy targets and energy mix in the future ^{[1], [13], [30]}. Table 14 shows clean power-generation targets set by UAE, Abu Dhabi and Dubai. In addition, Abu Dhabi and Dubai have set demand-reduction targets as shown in Table 15. The demand-side management will definitely include renewable energies such as PV rooftops and BIPV but only Abu Dhabi has announced that 500 MW of solar rooftops will be installed by 2020. In March 2015, Dubai announced the Shams Dubai Initiative which is based on a net metering scheme that allows consumers to generate electricity from PV solar panels and feed the excess to the grid which can be recovered when needed at no cost.

The large-scale solar projects are supported by auction schemes in order to achieve a well-planned and cost-efficient deployment ^{[1], [13], [30]}. The 10 MW and 13 MW solar PV power plants are considered to be small compared to the 100 MW and announced CSP plants. All these power plants are connected to the grid. Other potential small-scale off-grid deployments were mentioned previously. Such opportunities will increase in the future.

Table 14: Announced power generation targets

	2020	2021	2030	2050
UAE		24 % of clean energy of the total energy mix		
Abu Dhabi	7% renewables (solar), 19% nuclear			
Dubai	7% renewables		25% renewables (solar), 7% nuclear	75 % of energy needs will be met from clean sources

Source: UAE Ministry of Energy 2012, IRENA 2015, DEWA August 2016.

Table 15: Demand-reduction targets

Abu Dhabi	Enactment in 2010 of Estidama1, mandatory building and landscape sustainability regulations to cut energy and water consumption by one-third and pricing reforms
Dubai	Establishment of 30 % demand reduction target by 2030 through a mix of pricing reforms, performance codes and efficient investments (building regulations, building retrofits, district cooling, standards and labels for appliances and equipment, outdoor lighting and change of tariff rates)

Source: UAE Ministry of Energy 2012, IRENA 2015, DEWA August 2016.

¹Estidama is a building rating system used by Abu Dhabi Emirate to ensure sustainability

6.2 Present renewable energy policies and institutional framework

Renewable energy plans and targets must be backed by clear policies, as well as by institutions and regulatory bodies. The institutions and regulatory bodies in UAE that are relevant to such policies are shown in Table 16. Each emirate in UAE sets its own policies and regulations. ADWEA in Abu Dhabi and DEWA in Dubai are the bodies that will ensure renewable energy policy implementations. In Dubai, for instance, the Government established the Dubai Supreme Council of Energy (DSCE) in 2010 and its mandate is to set the strategic direction of Dubai towards securing sustainable supply of energy. It is the governing body tasked with strategic policy and regulation decisions. DSCE leadership is composed of all related government authorities (oil and gas, utility, transportation, nuclear, etc.) that are affected by the decisions. DSCE led to the integration of the 13 MW solar PV power plant into the grid.

At the national level, UAE has been the most active country in GCC in establishing specialized institutions to promote renewable energies. In addition to the Ministry of Energy which is in charge of strategic energy decisions, a separate unit, the Directorate of Energy and Climate Change (DECC), was established in 2010 within the Ministry of Foreign Affairs. In addition to its active role at the international stage (climate change negotiations and monitoring, interface with relevant international agencies, etc.), DECC has also played an important role in the development of sustainable energy. The electricity tariffs that consumers pay in UAE are still considered to be subsidized but are higher compared to other GCC countries. Dubai in 2011 and Abu Dhabi in 2015 raised the electricity and water tariffs and both adopted a slab tariff as shown in Annex 3.1 and Annex 3.2. UAE also liberalized petrol prices in 2015 to reflect international oil prices as shown in Annex 3.3.

Regarding tariff policies for electricity from renewable energy, Abu Dhabi and Dubai are currently implementing an auction mechanism that follows the IPP-PPA model and turns away from the EPC model which was followed by most of the power plants in Dubai. This means that the power plants are totally owned and operated by a Dubai utility company. Abu Dhabi, on the other hand, has always used an IPP-PPA business model with conventional fuel power plants and continues and will continue to do so with existing and future power plants. Moving from an EPC to a PPA and IPP model was an important decision to involve the private sector more in the power sector, including financial institutions that are more willing to pay the high upfront cost for renewable energy power plants. PPA reflects the LCOE per kWh that the utilities will buy from IPPs. Only the 13 MW solar PV plant in Dubai was an implemented EPC model. The 10 MW solar PV plant in Masdar City was the first plant connected to the grid and using the net metering system. During the day, excess power is fed to the grid and at night power is fed from the grid to Masdar City. Annex 4 summarizes the role and decrees for the establishment of the public institutions involved in the energy sector in UAE.

	Institutions	Regulatory bodies		
UAE	Ministry of Energy	Electricity is regulated by emirate-level insti- tutions in Abu Dhabi, Dubai and Sharjah. The remaining are covered by the Federal Electricity and Water Authority		
Abu Dhabi	Abu Dhabi Water and Electricity Authority, Abu Dhabi Energy Authority (2016)	Abu Dhabi Regulation and Supervision Bureau; Abu Dhabi Water and Electricity Authority		
Dubai	Dubai Water and Electricity Authority and Dubai Supreme Council of Energy	Dubai Regulation and Supervision Bureau; Dubai Electricity and Water Authority		

Table 16: Institutions and regulatory bodies involved in policymaking and planning in the UAE energy sector

Table 17 shows the summary for the current and announced solar projects which includes the value chain for the existing renewable energy projects in UAE ^[8]. These projects are implemented based on the announced targets shown in Table 14. All projects include local and international partnerships. For each project, a separate company was established which includes both national and international ownerships as required by UAE law. All the equipment providers are foreign companies which means that, while local industry does not currently exist, future opportunities are possible. Financiers for the projects are both national and international banks.

Table 17: The value chain for existing renewable energy projects in UAE

			Dubai			Abu Dhabi	
Stackholder	Role in the value chain	DEWA 13 MW	DEWA 200 MW	DEWA 800 MW	Masdar 10 MW	SHAMS 1,100 MW	Nour1 350 MW
Equipment provider	Manufacturing, assembly and distribution	First solar and ABB	First Solar	BYD, JA Solar, Canadian Solar, Jinko Solar and Trina Solar	First Solar and Suntech	Abengoa So- lar, First Solar, Schott Solar, and Flabeg	Jinko Solar
Developer and/or EPC	Project planning, construction, operation and maintenance	First Solar	ACWA Power and TSK	Masdar, GranSolar, Fotowation Renewable Ventures	Enviromena Power Sys- tems, Masdar	Total, Masdar, Teyma, Aben- goa Solar	Marube- ni-Jinko Solar
Utility	Support func- tions: decision- making, system planning, grid connection	DEWA and DSCE	DEWA and DSCE	DEWA and DSCE	Masdar, ADWEC	Masdar, ADWEC	ADWEC
Financier(s)	Support functions: financial services	DEWA	First Gulf Bank, Samba, BCB	Local and foreign banks	Masdar	NBAD, FfW, BNP Pribas, Societe Gen- eral, SMBC, MUFG	Local and foreign banks
Financial model		EPC	IPP AND PPA	IPP AND PPA	NET METER- ING	IPP AND PPA	IPP AND PPA
Announced LCOE (US cents/kWh)			5.85	2.99			2.42
Announced renewable energy targets		5% by 2030 in 2	011 and updated in 2016	to 25% by 2030		2009 7% by 2020	
Year		Commissioned in 2013	Auctioned and awarded in 2015	Auctioned and awarded in 2016	Commissioned in 2010	Commissioned in 2013	Auctioned and unofficial an- nouncement in 2016

Source: IRENA, August 2016.

It is observed that the LCOE in Dubai varied in a short time from 5.85 to 2.99 US cents/kWh: the reason for this being the economy of scale. The first power plant was 200 MW and the second one was 800 MW. The latest announcement by Abu Dhabi for the 350 MW plant, LCOE was 2.42 US cents/kWh and it will drop further if the capacity is increased.

6.3 Suitability of present renewable energy policies and institutional framework to meet announced strategies and targets

At the emirate level, in Abu Dhabi, Masdar worked with RSB and ADWEA to facilitate the grid integration of both the 10 MW solar PV plant in Masdar City and the Shams 1,100 MW CSP plant. The lessons learned and experience gained from the two plants will accelerate the integration of future projects into the grid. The same thing was done in Dubai; DSCE worked with RSB and ADWEA facilitated the building and integration of the 13 MW PV power into the grid. The lessons learned from these existing policies and institutional frameworks will help meet the announced targets, especially with the speed in announcing the new projects as shown in Table 19. By 2020, the real success of existing renwable energy policies and related institutional frameworks will be much clearer.

Masdar Institute in Abu Dhabi is the only graduate level (Masters and PhD programmes) academic institution in UAE. It was established in 2007 in collaboration with the Massachusetts Institute of Technology in the USA and is devoted to R&D in sustainable energy and water technologies. Masdar Institute has also established the Research Centre for Renewable Energy Mapping and Assessment (ReCREMA), which is measuring DNI and GHI all over UAE, taking into account that the atmosphere is full of dust and humidity. ReCREMA is unique in the region.

6.4 Renewable energy policy and institutional reforms being introduced/ considered

Two major reforms were introduced in UAE in 2016 that will have an impact on future policies.

The first reform was the major overhaul of the UAE's federal Government. Many new ministries were established and the Ministry of Climate Change and Environment (previously Ministry of Environment and Water) was established. DECC is no longer under the Ministry of Foreign Affairs, which shows the seriousness of UAE in tackling climate change and environmental issues. Another major change was the newly established Council of Scientists to review UAE's national policy on science and technology and to nurture a new generation of UAE scientists. This shows the importance of R&D in advancing science and technology in UAE that will eventually contribute to the growth and diversification of the economy, including the sustainable energy sector. No change was made to the Ministry of Energy. The second reform was in Abu Dhabi, where the government established the Energy Authority (ADEA), similar to DSCE in Dubai, which includes all the government entities (major energy producers and consumers, etc.) for collective strategic policymaking and regulations. The new institutional reforms will help in accelerating renewable energy adoption and integration in UAE in terms of coordination, collaboration and sharing of information between all related stakeholders at both national and emirate levels in order to meet national targets and international commitment to climate change. Major decisions regarding adoption of technologies are made at the emirate level and all the accomplishments are then collected and disseminated to international agencies.

Even with the announced policies and institutional reforms, there is no clear national vision for a renewable energy strategy for the whole country: the federal Government is only reacting to initiatives made by Abu Dhabi and Dubai. Federal Government intervention is limited by the decentralized decisionmaking process in the country. The other five emirates should learn from Abu Dhabi and Dubai and start their own reforms to initiate renewable energy projects. The federal Government can play an important role in creating synergy between Abu Dhabi and Dubai on the one hand and the other five emirates to kick-start renewable energy programmes.

VII. Economic, environmental and policy analysis

In general, renewable energy policy in any country should support the national sustainable development vision thereof, which includes climate change, public health, economic development and energy access and security. The policy should follow a clear vision and strategy in terms of setting achievable targets, building the right institutions and regulatory framework, setting the policy instruments and selecting the most suitable RETs. Many critical events have occurred in UAE since 2008 that had direct and indirect impacts on renewable energy adoption, highlighting not only the importance of renewable energy as a power technology but also in building policies and related institutions, infrastructure and human capacity. These events brought global experiences of renewable energy in its entire spectrum. They include:

- The creation of the Masdar Initiative in 2006;
- The World Future Energy Summit (WFES) in Abu Dhabi since 2008: an annual event which brings together all the players in renewable energy, sustainable development and water. WFES became part of the annual Abu Dhabi Sustainability Week (ADSW) which also includes the International Water Summit, the Zayed Future Energy Prize (ZFEP) and the IRENA General Assembly. ADSW became the major platform to announce major renewable energy policies in UAE in addition to sharing developments;
- The establishment of ZFEP was announced in 2008 at WFES. The Prize is awarded annually, Winners have been a large corporation, a small and medium enterprise, a non-profit organization, a lifetime achievement recipient and as many as five high schools in five different regions of the world;
- Abu Dhabi became the home and headquarters for IRENA in 2009. The IRENA headquarters are currently located in Masdar City;
- Building the first sustainable city in the world in 2010: Masdar City;

- Commissioning several renewable energy power plants in the country, including the 10 MW solar PV in Masdar City, the 100 MW solar CSP plant in the western region of Abu Dhabi and the 13 MW solar PV plant in Dubai;
- On 26 July 2016, the fully powered solar PV aircraft, Solar Impulse 2, made its final destination in Abu Dhabi after an epic journey around the world which started in March 2015;
- UAE will be hosting the 2020 World Expo in Dubai. This event is critical and gives a new momentum for the renewable energy sector where sustainable development is a highly important focus.
- 7.1 Overall impact of the policy measures that were introduced or are being considered on the renewable energy market in the country

The previously mentioned milestones created a very dynamic market. Many related international companies established offices in UAE in partnership with local companies. Two major associations were created in UAE. The first one is the Middle East Solar Association (MESIA) which was established in 2009. Its main objectives are to promote solar power and networking for solar professionals and to produce technical and policy reports from the private sector point of view. MESIA has over 100 local and international prospective members located in UAE from all segments of the value chain, such as engineering, professional services, manufacturing and contracting companies. The second association is the Emirates Solar Industry Association (ESIA), established in 2012. It provides UAE solar professionals with the opportunity to meet through workshops, conferences and lectures. Its members also represent all segments of the value chain, which includes manufacturers, suppliers, project developers and consultancies; system integrators; research and education; legal and industry consultants; and financial services. Also, Masdar City includes a high-technology cluster of energy companies collaborating with both the Masdar Company and Masdar Institute to advance the adoption of renewable energy technology in UAE and the region. All the above associations

and Masdar Company are playing a crucial role in the development of the market. By signing a PPA agreement with an IPP to build and operate a solar plant, the Government guarantees payment for the energy produced. This, in turn, encourages financial institutions to invest in renewable energy projects. The Shams 1 plant was a good example of a successful PPA-IPP model. All IPPs in UAE are mostly owned by the Government (60% in case of Shams 1) and this is an additional incentive for the financial sector.

7.2 Analysis of potential economic and social impacts of the evolution of the renewable energy market

The establishment of the renewable energy industry in UAE is part of the Government's vision to diversify its economy. By 2030, therefore, it should be able to contribute to the growth of GDP. Since 2006, many companies have been established in UAE which have led to direct job creation. Many supporting businesses were created around the industry which resulted in indirect job creation. This gave UAE an advantage in building the private sector and human capital knowledge and expertise in the sector which will expand its operation to other countries in the region and beyond. The Masdar Company has become an international brand and has many renewable energy projects with partners in many countries around the globe.

7.3 Environmental impacts

Figure 21 shows the potential CO_2 emission reductions from the different energy mix in the power sector in UAE and it can be seen that nuclear power will play an important role in mitigating the CO_2 emission impact. Annex 5.1 and Annex 5.2 show the values for annual electricity generation (kWh/year) and annual CO_2 emissions (t CO_2 /year). Air pollution from fossil-fuel power generation will be reduced proportionally by the capacity replaced by cleaner technologies.

Figure 22 shows the CO₂ emission trends in UAE before and after adopting mitigation strategies based on declared existing and future clean-energy capacities (baseline). The majority of the reduction comes from

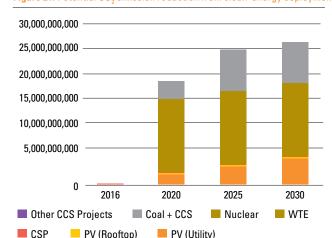
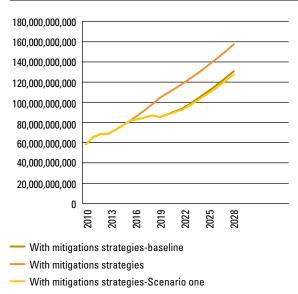


Figure 22: CO₂ emission trends in UAE before and after adopting mitigation strategies



Source: Abu Zahra, 2015.

nuclear power rather than from renewable energy. It can be seen that, after 2020, the CO₂ trend starts increasing due to an increased demand for energy. If we assume another scenario, Scenario One, where Abu Dhabi installs additional 4,000 MW of PV by 2030 similar to Dubai, we notice a slight additional decline in CO₂ emissions but it is not significant.

According to IRENA^[8], RE plans could result in an approximately 5% reduction in water withdrawal and consumption. The water savings come from replacing regular fossil-fuel power plants and the extracting fuel needed. The negative impact of renewable energy deployment would be in the increase of water used

Figure 21: Potential CO, emission reduction from clean-energy deployment

for cleaning PV panels and CSP mirrors due to the permanent dust and humidity. This could be solved in finding more sustainable technical solutions. Oil is used for heating in the 100 MW CSP plant in Abu Dhabi instead of water.

VIII. Policy design considerations

The main driver for shaping renewable energy policies and institutional framework in UAE is the Government. In the Abu Dhabi 2030 Vision, the Government realized that economic and population growth would result in increased energy and water demands. This means that more fossil-fuel resources will have to be diverted for local consumption instead of exporting them for income purposes. Another factor is the entrance of new players (competitors) in the global oil and gas market, especially with the exploration of shale gas. In addition, UAE has become a net importer of natural gas, which is the main source of fuel for the power sector for both electricity and water production. All these factors made the Government realize that innovative solutions are needed to make the economy less dependent on fossil fuel. Some of the solutions included the diversification of the economy, especially in Abu Dhabi, and finding new sustainable energy sources for the energy mix in the power sector. Of course, the abundance of solar resources in UAE was a critical factor. Because the public policy model in UAE is considered to be a top-down approach, the Government needs to take first step in shaping the renewable energy policy and the institutional framework.

Dubai with its Plan 2021 and Integrated Energy Strategy 2030, took similar initiatives but was mainly driven by finding a sustainable energy source for its power sector because oil and gas production in Dubai is nil and fuel is bought in the open market. UAE as a nation has developed its Vision 2021 which is in line with both the Abu Dhabi and Dubai visions. The country has played an important role in promoting renewable energy at the global level since 2008.

On 22 October 2015, UAE submitted its Intended Nationally Determined Contribution at the 21st session of the Conference of Parties (COP21) to UNFCCC, in Paris, France. The submission comprises a portfolio of actions, including an increase of clean energy to 24% of the total energy mix by 2021. The actions that will be taken are: clean energy target, improvements in energy-intensive industries and the oil and gas sector, energy and water efficiency, transport and infrastructure and the waste sector. Adaptation actions with mitigation co-benefits include: water management; wetlands, coastal and marine environment conservation (blue carbon); food security; innovation and research and development; and education, training and public awareness. The document includes processes for monitoring, reporting and verification^[32].

The implications for promoting renewable energy policies in UAE are very beneficial:

- CO₂ emission reduction;
- Saving fossil fuel which can be used for export for income-generation purposes;
- Building a new renewable energy sector which will have direct and indirect impacts on the economy and society;
- Companies like Masdar are becoming important regional and global players in the renewable energy sector;
- UAE taking a leading role in international climate change agreements;
- Building the knowledge and expertise in the renewable energy sector in both public and private sectors;
- Becoming the hub for the major players throughout the value chain of the renewable energy sector;
- Hosting the largest international annual meeting, Abu Dhabi Sustainability Week;
- Currently, there are 14 projects that have been registered as CDM programmes since 2009.

Currently certified emission reductions (CERs) were issued for an equivalent of $617,974 \text{ tCO}_2$ to the registered projects in UAE which include all the existing solar power plants^[31].

IX. Barriers/challenges facing implementation of renewable energy projects and lessons learned

Since the announcement by the government of Abu Dhabi in 2009 of its 7% renewable energy target for 2020, only a few projects were implemented. The economic crisis in 2009 and the drop in oil prices slowed the momentum for investments. World Expo 2020 that will be held in Dubai has restored the momentum, but many challenges still exist that UAE needs to address in order to build a successful renewable energy sector.

9.1 Economics and financial challenges

- The economic crisis in 2008 in UAE slowed down the renewable energy momentum that was created in 2006 with the Masdar Initiative;
- The drop in oil prices imposed some restraints on fiscal budgets and income tax does not exist in UAE. This could limit the incentives and mechanisms to renewable energy policies;
- High upfront cost and a long payback period for projects may discourage investors;
- Additional cleaning cost for PV modules and CSP mirrors due to dust and humidity;
- Power-sector subsidies for fossil fuel remain a barrier to adopting renewable energies;
- When adopting RETs in the power sector, the true cost for utilities is not just the PPA with IPPs: additional costs will be accrued for additional grid connection, managing the smart grid for intermittencies, and operating and maintaining fossil-fuel backup plants. All these costs added together could make renewable energy less attractive than conventional power generation technologies.

9.2 Market challenges

- A wholesale competitive market is lacking in UAE, even though transmission lines are connected between utilities. Renewable energy can play an important role in the wholesale market, especially during peak hours;
- The renewable energy sector in UAE is mostly controlled by foreign companies through the value chain of the industry. Currently, most foreign companies have local partners but it is important to ensure that the knowledge is transferred to local companies. Current targets should allow the development of the solar manufacturing industry;
- Commercial and bankruptcy laws in addition to strict immigration and residency laws hinder new investors from seeking business opportunities in UAE.
- 9.3 Political, institutional/governance, regulatory and administrative challenges
- Expatriates form 80% of population in UAE are and they are considered to be transient. The housing sector is controlled by nationals. Therefore, they are no incentives for locals or expatriates to integrate renewable energy solutions in buildings or houses because of their long-term payback, especially in existing structures. In addition, expatriates pay higher tariffs for electricity and water than nationals;
- No CO₂ emission reduction targets have been set;
- Income tax does not exist in UAE and this will limit the incentives and mechanisms that can be used for adopting renewable energy, especially for offgrid uses;
- Dubai and Abu Dhabi have created the right institutions for renewable energy policies but the other five emirates, which are less resourceful than the former two, would need more attention

from the federal Government to work with both FEWA and SEWA and create more opportunities, especially for off-grid uses;

- There is no clear national vision or strategy for renewable energy for the whole country. The federal Government is only reacting to initiatives made by Abu Dhabi and Dubai. Federal Government intervention is limited by the decentralized decision-making process in the country;
- Decision-making takes place at the government level without the coordination and the collaboration of the private sector, R&D institutions or NGOs;
- There are no economic, social or environmental studies that highlight the direct and indirect negative impacts of fossil fuel in the power sector. This puts an additional burden on the national budget.
- 9.4 Cultural, behavioural and educational challenges
- Lack of awareness of the benefits of renewable energy and overestimation of the associated risks, especially for off-grid applications;
- Lack of awareness and programmes at all levels of the educational system throughout UAE on the challenges from climate change facing the country;
- Subsidies in electricity and water encourage consumers to waste precious resources.

9.5 Technical/technological challenges

- Baseload power concerns in intermittencies of solar power and high cost of storage, especially for thermal solar, will limit the solar capacity that can be added to the power-energy mix.
- Solar power will result in additional grid connection lines and further management and control of the grid;

- During cloudy and rainy days, and at night, fossil-fuel power generation capacity will be needed to maintain a stable power supply.
 Operating and maintaining the additional capacity will put additional technical and financial burdens on utilities;
- Accurate measures for DNI and GHI for UAE are needed. In the past, the DNI measures used for Shams 1 were not very accurate and had an adverse impact on the performance of the solar plant. DNI and GHI measurements also vary each year and can give different results;
- The performance of existing solar power plants is not shared in public.

X. Conclusions and ways forward

It is evident that UAE has rebuilt its momentum in renewable energy, especially in the power sector. UAE can meet its renewable energy targets because of the new business model adopted by the utilities PPA-IPP, which will lift the financial burden of the government. The LCOE for solar PV is as low as 2.42 US cents/kWh, making it a viable technology.

Renewable energy readiness in UAE is measured by the readiness of its infrastructure, institutions and human capacity; the challenges mentioned previously could have serious impacts on the readiness of the country in renewable energy deployment.

The current power infrastructure in UAE is well built and up to date but is based on fossil-fuel technologies. More attention should be given to building smart grid systems to be able to integrate renewable power sources and manage power dispatch. The new systems should be well operated and maintained and equipped with high technical skills.

At the institutional levels, the governance structure of UAE gives each emirate autonomy in running its economic activities. The federal Government's national energy strategy is based on the integration of the energy strategy for each emirate. Abu Dhabi and Dubai have in place the right governmental institutions which include all the energy-related public-sector stakeholders. More attention needs to be paid to the five smaller emirates which should have active participation in the national strategy.

Annex 6 contains results of interviews carried out with four companies in the private sector that are heavily involved in the UAE renewable energy sector. The names of the companies will remain anonymous. All their answers are reflected in this case study.

Additional policy recommendations to mitigate the above-mentioned barriers include:

Economics and financial

- The IPP-PPA business model will encourage the private sector, including financial institutions, to invest in renewable energy. This will reduce the financial burden on the government;
- The Government of UAE can take advantage of its renewable energy policies to build up the industry in the entire value chain, especially in manufacturing, where it can oblige equipment providers to manufacture a percentage of their equipment used in projects locally. This will increase know-how and job opportunities in the country;
- Commercial, bankruptcy, immigration and residency laws should be re-evaluated to encourage more entrepreneurial risk in startups and direct foreign investments in the renewable energy sector.

Market

- More assurances are needed from utilities to guarantee buying the power offtake over the economic life of the installed renewable power systems;
- Allowing active wholesale market in UAE and between GCC countries will encourage adoption of renewable energy;

 Reducing or eliminating fossil-fuel subsidies in the power sector and calculating the true social, economic and environmental costs (tangibles and intangibles) for using such fuel make renewable energy more competitive.

Political, institutional/governance, regulatory and administrative

- Future energy-related strategic decisions in each emirate should be made in collaboration and coordination with all governmental institutions, the private sector (renewable energy sector, financial institutions, etc.), R&D institutions and NGOs;
- Although relevant policies and the institutional framework drive the adoption of renewable energy at the emirate level, only Abu Dhabi and Dubai have so far taken a proactive step in that regard. The other five emirates are left out. The federal Government should play an important role in creating synergy between Abu Dhabi and Dubai and the other five emirates to kick-start programmes and build on previous experience;
- The federal Government, working with different emirates, should adopt innovative policies and mechanisms to encourage the adoption of RETs in off-grid uses, including rooftop solar PV. Solar rooftop and BIPV can be very successful during the six months of cool sunny weather (November–April). During the hot weather, the energy needed to cool villas and buildings represents at least 70% of the energy bill. The Dubai net metering model, which allows consumers to feed power to the grid, is a good mechanism and other emirates should follow suit but this should be well managed. Eliminating electricity and water subsidies, and unifying the bills for both expatriates and nationals with additional financial mechanisms from the savings generated from subsidies should encourage solar PV installations and reduce waste in existing structures. New regulations and incentives should be in place for new structures;
- Renewable energy and clean energy targets should be complemented with CO2 emission reduction targets.

Cultural, behavioural and educational challenges

- More R&D funding which currently represents less than 1% of the UAE GDP. Funding should be at least 3% of GDP and should be directed to the development of the certain economic sectors, including renewable energy. Funding should be accompanied with the right institutions and mechanisms. Academic institutions at the national level should be engaged in R&D activities, which will eventually contribute to human capacitybuilding;
- The true cost of solar PV to utilities, even with low LCOE, should be reflected in the consumers' bill. This should be complemented with an awareness campaign.

Technical/technological

 More accurate DNI and GHI measures are needed and over at least a 10-year period in order to give investors a clear and accurate idea of the potential power generation capacity of solar plants;

- Sharing the performance of existing solar power plants with government institutions and R&D institutions and renewable energy industry can improve policy decisions and finding technical solutions to some of the challenges of RETs;
- UAE has wind-power potential and the Government should explore this opportunity further;
- Policies should address the potential of renewable energy applications in desalination, which have the opportunity to decouple power and water, especially with the advancement of RO and membrane technologies.

Annex A: Economic and Energy Data of UAE

2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
3.03	3.13	3.22	3.37	3.66	4.15	4.88	5.8	6.8	7.72	8.44	8.93	9.21	9.35
139.12	141.07	144.5	157.21	172.25	180.6	198.39	204.7	211.2	200.2	203.4	213.4	223.4	235
38.59	40.07	43.49	45.9	48.66	56.34	61.98	70.65	80.07	84.07	90.72	92.04	95.22	98.58
85.52	85.87	96.21	101.11	106.17	108.7	114.94	124.2	143.9	147	151.8	158.7	170.5	167.6
28.26	27.42	29.84	30.01	29.02	26.19	23.57	21.42	21.16	19.04	17.98	17.79	18.53	17.93
0.61	0.61	0.67	0.64	0.62	0.6	0.58	0.61	0.68	0.73	0.75	0.74	0.76	0.71
	3.03 139.12 38.59 85.52 28.26	3.03 3.13 139.12 141.07 38.59 40.07 85.52 85.87 28.26 27.42	3.03 3.13 3.22 139.12 141.07 144.5 38.59 40.07 43.49 85.52 85.87 96.21 28.26 27.42 29.84	3.03 3.13 3.22 3.37 139.12 141.07 144.5 157.21 38.59 40.07 43.49 45.9 85.52 85.87 96.21 101.11 28.26 27.42 29.84 30.01	3.03 3.13 3.22 3.37 3.66 139.12 141.07 144.5 157.21 172.25 38.59 40.07 43.49 45.9 48.66 85.52 85.87 96.21 101.11 106.17 28.26 27.42 29.84 30.01 29.02	3.03 3.13 3.22 3.37 3.66 4.15 139.12 141.07 144.5 157.21 172.25 180.6 38.59 40.07 43.49 45.9 48.66 56.34 85.52 85.87 96.21 101.11 106.17 108.7 28.26 27.42 29.84 30.01 29.02 26.19	3.033.133.223.373.664.154.88139.12141.07144.5157.21172.25180.6198.3938.5940.0743.4945.948.6656.3461.9885.5285.8796.21101.11106.17108.7114.9428.2627.4229.8430.0129.0226.1923.57	3.033.133.223.373.664.154.885.8139.12141.07144.5157.21172.25180.6198.39204.738.5940.0743.4945.948.6656.3461.9870.6585.5285.8796.21101.11106.17108.7114.94124.228.2627.4229.8430.0129.0226.1923.5721.42	3.03 3.13 3.22 3.37 3.66 4.15 4.88 5.8 6.8 139.12 141.07 144.5 157.21 172.25 180.6 198.39 204.7 211.2 38.59 40.07 43.49 45.9 48.66 56.34 61.98 70.65 80.07 85.52 85.87 96.21 101.11 106.17 108.7 114.94 124.2 143.9 28.26 27.42 29.84 30.01 29.02 26.19 23.57 21.42 21.16	3.03 3.13 3.22 3.37 3.66 4.15 4.88 5.8 6.8 7.72 139.12 141.07 144.5 157.21 172.25 180.6 198.39 204.7 211.2 200.2 38.59 40.07 43.49 45.9 48.66 56.34 61.98 70.65 80.07 84.07 85.52 85.87 96.21 101.11 106.17 108.7 114.94 124.2 143.9 147 28.26 27.42 29.84 30.01 29.02 26.19 23.57 21.42 21.16 19.04	3.03 3.13 3.22 3.37 3.66 4.15 4.88 5.8 6.8 7.72 8.44 139.12 141.07 144.5 157.21 172.25 180.6 198.39 204.7 211.2 200.2 203.4 38.59 40.07 43.49 45.9 48.66 56.34 61.98 70.65 80.07 84.07 90.72 85.52 85.87 96.21 101.11 106.17 108.7 114.94 124.2 143.9 147 151.8 28.26 27.42 29.84 30.01 29.02 26.19 23.57 21.42 21.16 19.04 17.98	3.03 3.13 3.22 3.37 3.66 4.15 4.88 5.8 6.8 7.72 8.44 8.93 139.12 141.07 144.5 157.21 172.25 180.6 198.39 204.7 211.2 200.2 203.4 213.4 38.59 40.07 43.49 45.9 48.66 56.34 61.98 70.65 80.07 84.07 90.72 92.04 85.52 85.87 96.21 101.11 106.17 108.7 114.94 124.2 143.9 147 151.8 158.7 28.26 27.42 29.84 30.01 29.02 26.19 23.57 21.42 21.16 19.04 17.98 17.79	3.03 3.13 3.22 3.37 3.66 4.15 4.88 5.8 6.8 7.72 8.44 8.93 9.21 139.12 141.07 144.5 157.21 172.25 180.6 198.39 204.7 211.2 200.2 203.4 213.4 223.4 38.59 40.07 43.49 45.9 48.66 56.34 61.98 70.65 80.07 84.07 90.72 92.04 95.22 85.52 85.87 96.21 101.11 106.17 108.7 114.94 124.2 143.9 147 151.8 158.7 170.5 28.26 27.42 29.84 30.01 29.02 26.19 23.57 21.42 21.16 19.04 17.98 17.79 18.53

Source: FCSA, September 2016.

Annex B: Solar PV Manufacturers and Summary of Employment Factor by Technology and Job

Annex B.1: Solar PV manufacturers in UAE

Manufacturers name	Product
Bhatia Brothers	Photovoltaic systems, solar water heating systems, photovoltaic modules, solar lighting systems, solar power packs.
Hollandia Solar	Solar panels, photovoltaic, solar batteries maintenance free (GEL), solar charge controller, Inverters, DC lighting, Solar Street Lights, LED Lighting, Indoor and Outdoor Lighting, Solar Refrigerators, Solar Water Pumps, Solar Fans, Solar Air Conditioner, AGM batteries, LED lights, solar billboards, DC to AC inverters, Solar off grid, on-grid.
Al Yousuf Green Tech	Photovoltaic systems residential, solar street lighting, photovoltaic systems commercial, portable power systems, solar water pumping system components, solar water heating systems, DEWA approved, Roof top Solar Solution Providers.
JNC Solar	Solar (panels air conditioner water pumps fans), Batteries (Lead acid, GEL, AGM, VRLA), LED Lights (indoor- outdoor), Solar photovoltaic systems, photovoltaic modules monocrystalline silicon, DC to AC power inverters, solar charge controllers, solar street lighting, Solar PV Mobile light towers for Construction Sites and remote areas.
E-SOLAR MIDDLE EAST	Photovoltaic modules, solar systems, backup power systems, solar water pumps, solar batteries, charge controllers, solar refrigeration, DC-AC inverters.
Elsy Industrial Systems	Photovoltaic systems, solar water heating systems, batteries VRLA, battery chargers, uninterruptible power supplies UPS, DC to AC power inverters sine wave, UPS, Battery Charger, Frequency Converter, AVR.
Eurostar Solar Energy	Solar traffic lighting systems, photovoltaic modules, solar water heating systems, solar street lighting, solar lighting systems, backup power systems, solar water pumping, solar obstruction lights, solar home lighting kits, solar green building solutions, Solar On grid systems.
Green Crystals Solar & Energy Solutions	LED lighting, photovoltaic cells, solar traffic lighting systems, solar street lighting, portable power systems, photovoltaic systems commercial, Designer Custom Solar Streetlighting, Power Backup Solutions, Mounting Hardware, On/Off-grid power.
Microsol International	Photovoltaic cells monocrystalline silicon, photovoltaic cells polycrystalline silicon, photovoltaic modules monocrystalline silicon, photovoltaic cells polycrystalline silicon, solar water heating systems, solar street lighting.
Midland Trading LLC	Solar thermal energy, solar air heating system components, solar collectors flat plate, solar water heating components collectors flat plate, solar water heating systems, Solar air-conditioning systems.

Tergeo International	Photovoltaic Modules, LED Lighting (Indoor, Outdoor), Batteries (Lead acid, AGM, GEL, VRLA)Solar Inverters, Solar Air Cooling Systems, Solar Charge Controllers, Solar Lanterns, Solar Lighting Kits, Solar Refrigerators/Freezers.
Vista Eco Solutions	Solar water heating and solar pool heating systems, solar photovoltaic energy systems for residential & commercial, building integrated PV (BIPV), solar street lighting & LED, solar thermal water desalination and wind turbine energy systems.
WAROM Electric Middle East (SolarIn)	Photovoltaic cells monocrystalline silicon, solar charge controllers, solar lighting systems, solar thermal electric power systems, Solar power systems.
Alternate Energy Solution Providers	Solar electric power systems, LED lighting, DC lighting, DC powered appliances, water pumps, backup power systems, Solar Cieling Fans, Solar Sewing Machine Systems, Solar Cooling System.
Binseddiq International	Solar thermal electric power systems, solar street lighting, solar roofing systems, solar tracking systems, solar lighting systems, solar air heating system components, aviation, marine, oil, gas, environmental, instrumental, industrial, safety products, systems, services.
Specialised & Interactive Systems LLC	Photovoltaic systems, DC to AC power inverters, photovoltaic modules, solar charge controllers, solar water pumping systems, solar water heating systems, Power Backup Systems, DC-DC Converters, DC Lighting, Solar Garden Lights, Solar Outdoor Lighting, AC & DC Refrigerators & Freezers, Batteries, Cathodic Protection Systems, Portable Power Systems, Remote Home Power Systems, Aviation Obstruction Lighting, Intelligent Traffic Systems, Custom Designed Systems.

Source: http://energy.sourceguides.com/businesses/byGeo/byC/UAE/byP/solar/byB/manufacturers/manufacturers.shtml.

Annex B.2: Summary of Employment factor by Technology and Job

TECHNOLOGY	JOB	EMPLOYER FACTOR	RELEVANCY	COUNTRY
	- Manufacturing, construction, Installation	5.76–6.21 jobs/MWp	Not specified	Not specified
	- 0&M	1.2-4.8 jobs/MWp	Not specified	
	- PV module manufacturing	3-7 jobs/MWp	Direct	EU
		12-20 jobs/MWp	Indirect	
	- PV panel production	10 jobs/MWp	Direct	
	- Wholesale, retail, installation & maintenance	36 jobs/MWp	Direct	
	- Installation	346 jobs/MWp	Direct	Turkey
Solar PV	- 0&M	2.7 jobs/MWp	Direct	
	- Construction	17.2 man-years/MW	Direct	
		9.4 man-years/MW	Indirect	
		7.2 man-years/MW	Induced	0
	- Operation	4.1 man-years/MW	Direct	Greece
		1.6 man-years/MW	Indirect	
		2.7 man-years/MW	Induced	
	- Project Construction	33–39 job-years/MWp	Direct & indirect	US

	- Manufacturing	4 jobs/MWp	Direct	
	- Contracting and installation jobs	6 jobs/MWp	Direct	Turkey
CSAP	- 0&M	0.3 jobs/MWp	Direct	
	- Design, manufacturing of components and construction	10 jobs /year/MW	Direct	Global average
	- Construction	4.55 job-years/MW	Direct	
		35 job-years/MW	Indirect	
	- Operation	0.38 job-years/MW	Direct	US
		0.56 job-years/MW	Indirect	
	- Manufacturing, construction and Installation	0.43 – 2.51 jobs/MWp	Not specified	
	- 0&M	0.27 JOBS/MWP	Not specified	Not specified
	- Construction	8.8 man-years/MW	Direct	
		4.8 man-years/MW	Indirect	
		3.6 man-years/MW	Induced	
	- Operation	7.5 man-years/MW	Direct	Greece
Wind		3.4 man-years/MW	Indirect	
		4.1 man-years/MW	Induced	
	- Project Construction	10–15 job-years/MWp	Direct & indirect	US
	- Manufacturing, component supply, wind farm development, construction, transportation etc.	14 PYE/MWp	Not specified	Global average
	- 0&M			
		0.33 PYE/MWp	Not specified	

	- Waste collection and transfer in the Connecticut State	4,000 jobs	Direct	
	- Operation of 6 plants	2,691 jobs	Indirect	
		3,257 jobs	Induced	US
		381 jobs	Direct	
		209 jobs	Indirect	
		349 jobs	Induced	
		228 jobs	Direct	
Waste to Energy	- Operation of 4 plants	160 jobs	Indirect	US
		209 jobs	Induced	
	- Construction	615 FTE jobs	Direct	
	- Operation	1,063 jobs	Indirect	US
		51 jobs	Direct	03
		34 jobs	Indirect	
	- Construction - Operation	750 FTE jobs 1,875 FTE jobs 115 jobs	Direct Indirect Direct & indirect	US
	- Operation	150 jobs	Direct	SOUTH AFRICA

Source: Sooriyaarachchi, T.H., Tsai, I., El Khatib, S., Farid, A., and Mezher, T. Job Creation Potentials and Skill Requirements in, PV, CSP, Wind, Water-to-Energy and Energy Efficiency Value Chains Renewable and Sustainable Energy Reviews, Vol. 52, pp. 653-668, December 2015.

Annex C: Electricity Tariffs and selected Fuel products prices in UAE

Annex C.1: Electricity Tariffs in Dubai

	Consumption/ month	Slab tariff
	0-2000 kWh	23 fils / kWh
Desidential/Commencial	2001-4000 kWh	28 fils / kWh
Residential/ Commercial	4001-6000 kWh	32 fils / kWh
	6001 kWh & Above	38 fils / kWh
Industrial	0-10000 kWh	23 fils / kWh
muustriai	10001 kWh & Above	38 fils / kWh
Fuel Surcharge based on Oil prices	6.5 fils / kWh ir	n August 2016

Source: https://www.dewa.gov.ae/en/customer/services/consumption-services/tariff the services and the services and the services are services are services and the services are services

Annex C.2: Electricity Tariffs in Abu Dhabi

			Fils/KWh	Daily Consumption KWh/day
			5	UP TO 30
	ΝΑΤΙΟΝΑΙ	FLAT	5.5	0VER 30
	NATIONAL		5	UP TO 400
Residential		VILLA	5.5	OVER 400
Residential	Expat	FLAT	21	UP TO 20
			Regulated	0VER 20
			21	Up to 400
		Villa	Regulated	Over 400
Government			Cost reflective tariff*	
Commercial			16	_
Agriculture including Ranches			3	
Industry			16	_

Source: http://www.addc.ae/en/Tariff%20tables%20English.PDF

Annex C.3: List of Petrol Prices (AED) for 2016

	Unleaded 98	Unleaded 98	Unleaded 98	Diesel
January	1.69	1.58	1.51	1.61
February	1.58	1.47	1.4	1.37
March	1.47	1.36	1.29	1.4
April	1.62	1.51	1.44	1.56
May	1.78	1.67	1.6	1.6
June	1.86	1.75	1.68	1.77
July	1.88	1.77	1.7	1.85
August	1.73	1.62	1.55	1.76

Annex D: UAE Public Institutions Related to the Energy Sector

Institution	Role (Mission)	DECREE
Ministry of Energy ¹	Organizing and developing general policies and legislations under the consultation of the stakeholders involved to fit the energy sector as per the international standards and following up its implementation; also representing the Country's interests concerned with energy, water and mineral resources and drafting any related specialized studies.	
Abu Dhabi Water and Electricity Authority (ADWEA)²	The Authority is held responsible to execute governmental policy related to Water & Electricity sector in the emirate including privatization of the sector.	ADWEA has been incorporated in March 1998 by virtue of Amiri Decree No. 2/1998 to replace dissolved Abu Dhabi Water & Electricity Department.
Dubai Electricity and Water Authority (DEWA) ³	We are committed to the happiness of our stakeholders and promoting Dubai's vision through the delivery of sustainable electricity and water services at a world-class level of reliability, efficiency and safety in an environment that nurtures innovation with a competent workforce and effective partnerships; supporting resources sustainability.	The Dubai Electricity and Water Authority (DEWA) was formed on 1 January, 1992, by a decree issued by His Highness Sheikh Maktoum bin Rashid Al Maktoum to take over and merge the Dubai Electric Company and the Dubai Water Department that had been operating independently for several years until then
Federal Electricity & Water Authority (FEWA)4	Its Main objective is to cater the needs of Electricity and potable Water for the population of the Northern Emirates.	Federal Law No. 31 for 99 for establishing Federal Electricity & Water Authority to undertake Ministry of Electricity & Water activities of producing and distributing Water and Electricity in the Northern Emirates.
Sharjah Electricity & Water Authority (SEWA)⁵	To distribute and generate electricity, water and gas to the nationals and residents of the emirate.	His Highness Sheikh Dr. Sultan Bin Mohammed Al-Qassimi, Member of Supreme Council and Ruler of Sharjah issued Decree No. 39/2014 on establishment of Sharjah Electricity and Water Authority (SEWA) as financially and administratively independent entity.
Regulation & Supervision Bureau (RSB) Abu Dhabi ⁶	RSB is considered the independent regulator of the water, wastewater and electricity sector in the Emirate of Abu Dhabi. It has exclusive authority to regulate all companies undertaking activities associated with electricity and water production, transmission, distribution and supply. In addition, the Bureau also regulates the wastewater sector which is responsible for ensuring the safe collection, treatment and disposal of wastewater products.	The Regulation and Supervision Bureau (The Bureau) was established under Law No. (2) of the year 1998.
Regulation & Supervision Bureau (RSB) Dubai ⁷	RSB supports Dubai's economic, social and environmental objectives through development of an effective, independent and transparent regulatory regime. The RSB works under the auspices of the Dubai Supreme Council of Energy, developing regulatory frameworks to support Dubai's economic growth through secure energy supply & efficient energy use while meeting environmental and sustainability objectives.	The RSB was established by Dubai Executive Council Resolution Number 2 of 2010.

Dubai Supreme Council of Energy (DSCE) ⁸	The new Governing body seeks to ensure that the Emirate's growing economy will have sustainable energy while preserving the environment. The Authority is developing alternative and renewable energy sources for the Emirate, while increasing energy efficiency to reduce demand.	The Dubai Supreme Council of Energy (DSCE) was formed in August 2009 under Law 19 of 2009, issued by His Highness Sheikh Mohammed bin Rashid Al Maktoum, Vice President and Prime Minister of the UAE, and Ruler of Dubai.
Abu Dhabi Energy Authority (ADEA) ⁹	Energy strategic policy making and regulations. (Please note the Energy Authority is still under development)	The President and Ruler of Abu Dhabi issued an Emiri decree on March 15, 2016 the restructuring of the Abu Dhabi Executive Council and establishing the Energy Authority.

1 https://www.moenr.gov.ae/

6 http://rsb.gov.ae

7 http://www.rsbdubai.gov.ae/about-us/ 8 http://www.dubaisce.gov.ae/default.aspx 9 https://www.abudhabi.ae/

2 http://www.adwea.ae/en/

3 https://www.dewa.gov.ae/en/about-dewa/about-us/about-us/our-history 4 http://www.fewa.gov.ae/en/AboutFEWA/Pages/AboutUs.aspx

5 https://www.sewa.gov.ae/en

Annex E: Electricity generated and associated Reductions of CO_2 Emissions by technology

Annex E.1: Electricity Generated from different Technology (KWh/year)

Technology	2016	2020	2025	2030
Gas	185,138,215,965	235,501,751,485	289,289,543,558	355,362,282,804
PV utility	44,325,600	4,818,000,000	8,672,400,000	12,526,800,000
PV Rooftop	-	876,000,000	876,000,000	876,000,000
CSP	192,720,000	192,720,000	192,720,000	192,720,000
WTE	-	1,366,560,000	1,366,560,000	1,366,560,000
Nuclear	-	39,244,800,000	39,244,800,000	39,244,800,000
Clean Coal	-	3,048,480,000	12,193,920,000	12,193,920,000

Annex E.2: CO₂ Emission reductions (tons CO₂e/KWh) from each technology

Technology	2016	2020	2025	2030
PV (Utility)	18,217,822	1,980,198,000	3,564,356,400	5,148,514,800
PV(Rooftop)		360,036,000	360,036,000	360,036,000
CSP	83,062,320	83,062,320	83,062,320	83,062,320
WTE		2,925,000	2,925,000	2,925,000
Nuclear		14,795,289,600	14,795,289,600	14,795,289,600
Coal + CCS		1,576,064,160	6,304,256,640	6,304,256,640
Other CCS Projects	800,000	2,800,000	2,800,000	2,800,000
Total	102,080,142	18,800,375,080	25,112,725,960	26,696,884,360

Source: http://www.ramboll.com/projects/re/waste-to-energy-facility-in-abu-dhabi b. Reference (abu zahra, 2015).

Annex F: Interview of RE companies operating in UAE

Company 1

1. What do you think is the role of the private sector in general and Company 1 in particular in the development of RE and EE sector in UAE?

The case of the UAE is a clear case of a strong government-driven demand for all that has to do with green growth. Top-down approach. The market is in its infancy (although a bit more advanced that other GCC countries) therefore no (or very scattered) private sector demand for these matters. In the few cases that there is a demand from the private sector, it is international companies applying environmental commitments to all regions across the world. The role of the ESCO companies/ Energy consultancies is to:

- closely collaborate with the government (PPP) to develop the market from scratch
- support with awareness raising
- For Company 1, to develop a knowledge transfer strategy from Europe to Spain and create local teams that can take care of the EE market in the ME
- 2. From private sector point of view, are the current RE and EE policies in UAE enough to attract RE and EE projects and investments? Do you think that more is needed?

I am not aware of the whole RE story but in the case of EE, investment comes mainly from the public sector (be it in new buildings or for retrofitting existing buildings). However, it is too slow to bring more investment and commitment from gov. entities who are obliged to undertake energy audits.

3. What do you think are the drivers and barriers to the development RE and EE projects and investments in UAE? I think it is more or less mentioned above:

- Drivers: Government objectives, current building stock very inefficient, knowledgeable companies
- Barriers: electricity price, slow (1 tender may take 6 months), lack of awareness

Company 2

1. What do you think is the role of the private sector in general in the development of RE sector in UAE?

The private sector handles the full execution scope for utility scale and distributed solar sectors in UAE. This includes the full value chain from project development, EPC, 0&M and project finance. The private sector can accelerate the deployment of solar targets in UAE and provide diversification to the local economy

2. From private sector point of view, are the current RE policies in UAE enough to attract RE projects and investments? Do you think that more is needed?

More is needed on the commercial and industrial solar installation side, this includes more clarity and refinement of existing regulations and closing gaps on missing regulations etc. utility scale projects are administered through competitive bidding which is working well so far for DEWA, ADWEA and soon FEWA

3. What do you think are the drivers and barriers to the development RE projects and investments in UAE?

Finance mechanisms for distributed solar, clarity on regulations and processes for permitting and installations. Debt financing for utility scale PV plants in terms of availability and providing competitive terms 1. What do you think is the role of the private sector in general and Masdar in particular in the development of RE sector in UAE?

Company 3 played an important role in promoting renewable energy in UAE and the region in general. Back 2008 Company 3 introduced the biggest PV plant in the MENA region (Masdar City 10MW) and in the year 2010 construction started for the largest CSP plant in the world. Both experiences were successful and paved the road for further developments in the region such as; Sheikh Mohamed Bin Rashed Solar Park phase 1, 2 &3 and Abu Dhabi 350MW PV (tendering stage). Private sector can actively participate for the advisory, bidding, financing, construction, supply for the utility scale renewable energy projects. In Dubai, companies can participate also the roof top program (Shams Dubai).

2. From private sector point of view, are the current RE policies in UAE enough to attract RE projects and investments? Do you think that more is needed?

The current policies are enough to attract developers/ contractors for the large scale projects however, other potential policies such as FIT, net metering..etc are required to attract the smaller players

3. What do you think are the drivers and barriers to the development RE projects and investments in UAE?

I don't see are real barriers, system are working properly for large scale projects. However, I think elimination of subsidy will encourage private sector and customers to consider the RE option.

Company 4

- 1. What do you think is the role of the private sector in general in the development of RE sector in UAE?
- The private sector had a leading role in the development of the RE sector in the UAE as projects were funded through public private partnerships (PPP), where private companies front

the investment in return for a stake in the project and a steady return from selling the electricity produced

- The private sector can bring a host of technology solutions and global expertise. Technology solutions that are suited to the climate needs, particularly the hot and harsh climate that characterizes this part of the region.
- The dialogue between the private and the public sector is also key in advancing RE applications because that opens up potential opportunities and creates a window for collaborative and creative thinking to address the UAE's needs for RE. That dialogue will help build awareness on the latest in this field and will help the private sector guide the UAE in what is needed to create a more conducive environment for the development of RE.
- The private sector should also continue to be creative in bringing to the table a host of ideas that would help bring down the cost of RE. Not only through technology development but also through creative business models and financing mechanisms. For example working closely with the end user to understand PPA terms, financial model, pricing mechanisms....that will help understand where & when one can optimize the overall system. Also looking at ways to optimized supply chain and overall system efficiency that looks beyond only product by product efficiencies but broadens the view to the whole optimization of the system is beneficial. That holistic approach will require closer engagement with the end user. The private sector also plays a role in developing the local talent required to grow the RE sector whether through training, workshops, joint R&D. In some instances, localizing can also help in improving supply chain, building local talent and expertise and boosting the role of the sector.
- 2. From private sector point of view, are the current RE policies in UAE enough to attract RE projects and investments? Do you think that more is needed?
- Currently there is no UAE federal PPP Law in place defining long term PPP concessions with the private sector. This can help give security to the investor. Each UAE federal body is developing

it is own procurement methodology and contractual templates.

- Encourage the ISCC (Integrated Solar Combined Cycle) schemes such as the hybrid approach to existing OCPP and CSP(Concentrated Solar Power) technologies to reduce the cost. More efforts can be put into introducing solar into existing installed base, this would require a study of existing PPA terms and discussions on a cost-benefit analysis with existing developers to understand how combining solar could create wins in saving fuel, reducing emissions, and reducing costs. Even cost of desalinating water may go down if a new approach could be introduced where solar is brought into winter period when gas is burned primarily to secure water and not electricity
- Encourage building Waste-to-energy on a small municipal scale in each Emirate
- The RE policies in the UAE has attracted various mix of some of the world's largest international solar and renewable energy developers as could be seen in the third phase of the DEWA 800MW Solar PV and ADWEA Sweihan 350MW tenders. More of these flag ship projects is needed.
- More can also be done in the small scale distributed solar applications. Where home owners can generate their own power and export to the grid. That would help drive the growth of the sector.

3. What do you think are the drivers and barriers to the development RE projects and investments in UAE?

- Drivers : Safe country and stable government for investment. Clear vision on where RE is heading. High sun intensity & long sun hours conducive for solar energy
- Barriers : So far PV has been the most successful technology, but storage remains a gap. Storage cost is high. Solar PV occupies large land area & additional labor may be required for maintenance due to sandy and dusty climate.
- High humidity & hot climate impacts the overall system durability.
- Not suitable for Wind & Hydro. But more investigation can be done for geothermal & tidal and maybe other forms of RE.
- One of the major barriers to the development of RE projects in the UAE is the falsely perceived cost-competitiveness of subsidized fossil fuel and the outdated perception of "cheap gas" compared to renewable energy and namely Solar PV. Solar PV competitiveness has been recognized through the DEWA 800MW solar PV project where Masdar signed a 25 years PPA with DEWA at \$2.99c/kWh, this not only marks the lowest cost ever for solar power, but also easily beats all available fossil-fuel options in Dubai on cost. Hassyan coal power station has been awarded at a much higher tariff of \$4.5c/kWh. Gas-fired power plants in Dubai have an even higher generation cost.

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